



**AGENDA PAPERS FOR
HEALTH AND WELLBEING BOARD MEETING**

Date: Tuesday, 6th August 2013

Time: 6.30 p.m.

**Place: Committee Room 2 and 3, Trafford Town Hall,
Talbot Road, Stretford, M32 0TH**

A G E N D A	PART I	Pages
1. ATTENDANCES		
To note attendances, including officers, and any apologies for absence.		
2. MINUTES		1 - 4
To receive and, if so determined, to approve as a correct record the Minutes of the meeting held on 6 th June 2013.		
3. DECLARATIONS OF INTEREST		
Members to give notice of any interest and the nature of that interest relating to any item on the agenda in accordance with the adopted Code of Conduct.		
4. JOINT HEALTH AND WELLBEING STRATEGY		5 - 78
To consider a report and presentation from Helen Darlington, the Health Improvement Manager.		
5. JOINT HEALTH AND WELLBEING STRATEGY ACTION PLAN		79 - 82
To consider a report from Gina Lawrence, the Director of Commissioning, NHS Trafford Clinical Commissioning Group and Linda Harper, the Director of Service Development, Adult and Community Services.		

6. HEALTH AND WELLBEING BOARD MEMBERSHIP UPDATE To Follow

To receive an update from the Chairman with regard to progress on the appointment of a Third Sector Representative to the Board.

7. INITIAL STOCKTAKE OF PROGRESS AGAINST KEY WINTERBOURNE VIEW CONCORDAT COMMITMENT 83 - 106

To consider a report from the Gina Lawrence, the Director of Commissioning, NHS Trafford Clinical Commissioning Group and Linda Harper, the Director of Service Development, Adult and Community Services.

8. TRAFFORD PARTNERSHIP UPDATE INCLUDING WELFARE REFORM AND LOCALITY PARTNERSHIPS To Follow

To receive a presentation from the Partnerships Officer.

9. CLINICAL COMMISSIONING GROUP UPDATE To Follow

To receive a report for information from Dr. Nigel Guest, Accountable Officer, Trafford Clinical Commissioning Group.

10. HEALTH WATCH UPDATE To Follow

To receive a report for information from Ann Day, Chair of HealthWatch Trafford.

11. KEY MESSAGES Verbal Report

To consider the key messages from the meeting.

12. URGENT BUSINESS (IF ANY)

Any other item or items which by reason of special circumstances (to be specified) the Chairman of the meeting is of the opinion should be considered at this meeting as a matter of urgency.

13. EXCLUSION RESOLUTION

Motion (Which may be amended as Members think fit):

That the public be excluded from this meeting during consideration of the remaining items on the agenda, because of the likelihood of disclosure of "exempt information" which falls within one or more descriptive category or categories of the Local Government Act 1972, Schedule 12A, as amended by The Local Government (Access to Information) (Variation) Order 2006, and specified on the agenda item or report relating to each such item respectively.

Membership of the Committee

Councillor Dr. K. Barclay (Chairman), Dr. N. Guest (Vice-Chairman),
Councillor J. Baugh, Councillor Miss L. Blackburn, D. Brownlee, A. Day, G. Lawrence,
A. Razzaq, Councillor M. Young and C. Yarwood

Further Information

For help, advice and information about this meeting please contact:

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Section, Trafford Council, Trafford Town Hall, Talbot Road, Stretford, M32 0TH.

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HEALTH AND WELLBEING BOARD

6th JUNE 2013

PRESENT:

Councillor Dr. Karen Barclay (Executive Member for Community Health and Wellbeing) (In the Chair),
Councillor Mrs. Jane Baugh (Shadow Executive Member, Community Health and Wellbeing),
Councillor Miss Linda Blackburn (Executive Member for Supporting Children and Families),
Deborah Brownlee (Corporate Director, Children, Families and Wellbeing),
Ann Day (Chair, Healthwatch Trafford),
Dr. Nigel Guest (Chief Clinical Officer – Designate, NHS Trafford CCG),
Gina Lawrence (Director of Commissioning, NHS Trafford CCG),
Abdul Razzaq (Director of Public Health),
Councillor Michael Young (Executive Member, Adult Social Services).

Also present:

Councillor Judith Lloyd (part),
Claire Yarwood (Director of Finance, NHS England).

In attendance:

Imran Khan (Partnerships Officer),
Marina Luongo (Senior Democratic Services Officer).

APOLOGIES

Apologies for absence were received from Terry Atherton (Non-Executive Director and Vice-Chair for NHS Greater Manchester) and Dr. George Kissen (Medical Director, NHS Trafford Clinical Commissioning Group).

1. MINUTES

RESOLVED: That the minutes of the Health and Wellbeing Board held on 11th April 2013 be approved as a correct record subject the inclusion of the following amendment:

- Apologies for absence were received from Ann Day (Chair, Healthwatch Trafford).

2. NHS ENGLAND BUSINESS PLAN – PRIORITIES FOR 2013-14 AND 2014-15

Members considered a report of Claire Yarwood, the Director of Finance at NHS England which provided details of NHS England's priorities for 2013-14 and 2014-15 and its operating model, explaining how the mandate from the government would be delivered and how outcomes for people will be improved. The report provided clarification on how the specific objectives and ambitions would be delivered through the Greater Manchester Area Team.

Members of the Board were further advised that NHS England had set out an 11-point scorecard reflecting core priorities, against which its performance would be measured and

within which two measures would take precedence: firstly, direct feedback from patients and their families; and secondly, getting direct feedback from NHS staff.

RESOLVED:

- (1) That the report be noted and the Health and Wellbeing Board consider the priorities of NHS England (formerly the National Commissioning Board) through the Local Area Team to understand how these priorities might best support the aims of the Board and the Joint Health and Wellbeing Strategy.
- (2) That the “Healthier Together” Event due to take place on 21st June 2013 be publicised on the Trafford Council website.

3. TRAFFORD'S INTEGRATED CARE PLAN

The Director of Commissioning from the NHS Trafford Clinical Commissioning Group submitted an Executive Summary paper and gave a presentation on the Integrated Care Model for Trafford Health and Social Care which was due to be considered at the AGMA Informal Leaders' Meeting on 28th June 2013. It was also reported that the Formal Partnership Agreement for Integrated Multi-Disciplinary Teams for Adult Social Care would be considered at the meeting of the Executive in September 2013.

A concern was raised in respect of difficulties experienced by clients in using the single point of access and it was explained that there had been some confusion over telephone numbers which was now being resolved with General Practitioners.

RESOLVED: That the report be noted and the Integrated Care Strategy be approved.

4. JOINT HEALTH AND WELLBEING STRATEGY UPDATE

The Director of Public Health provided a brief update in respect of the Joint Health and Wellbeing Strategy and indicated that it was anticipated that the document would be available for the next meeting of the Health and Wellbeing Board.

RESOLVED: That the update be noted.

5. HEALTH AND WELLBEING DEVELOPMENT UPDATE

The Chairman presented a report which provided a summary of the activity undertaken by the Health and Wellbeing Board Development Sub-Group and covered matters including the Board's membership, formal guide, communications strategy and a strategy for engagement with the Board.

RESOLVED: That the report be noted and the Health and Wellbeing Board endorse the actions of the Sub-Group.

6. PROPOSED CHANGES TO HEALTH AND WELLBEING MEMBERSHIP

The Director of Commissioning from the NHS Trafford Clinical Commissioning Group submitted a report regarding proposed changes to the Health and Wellbeing Board membership to incorporate key providers.

RESOLVED:

- (1) That the rationale for having providers on the Health and Wellbeing Board be agreed.
- (2) That the addition of the following providers to the membership of the Health and Wellbeing Board be agreed:
 - Central Manchester Foundation Trust
 - University Hospital of South Manchester
 - Pennine Community Care Foundation Trust
 - Greater Manchester West
 - Representation from the third sector/voluntary sector and communities
- (3) That the report be referred to the Council to approve the change in membership and that the terms of reference for the Health and Wellbeing Board be amended accordingly.

7. UPDATE ON THE TRAFFORD RESPONSE TO THE WINTERBOURNE VIEW CONCORDAT AND REVIEW RECOMMENDATIONS

The Lead Commissioner/Consultant, Trafford Clinical Commissioning Group, Sandy Bering, submitted a report which provided an update on the current action plans required to be in place by Clinical Commissioning Groups and Local Authorities as a result of the recommendations from the Department of Health Report into Winterbourne View Private Hospital and nationally defined priorities in the NHS Mandate and 'Everyone Counts' Planning Guidance.

The Director of Commissioning from the NHS Trafford Clinical Commissioning Group also delivered a presentation which explained that the published government report into the events at Winterbourne View had set out a programme to change services so that vulnerable people no longer live inappropriately in hospitals and are cared for in line with best practice. In detailing actions and dates in the programme and outlining the current position in Trafford in relation to this, the Director indicated that Trafford Council and NHS Trafford were much more proactive than other areas when working with providers and checking care was appropriate and of a high quality; an approach which would be further strengthened through partnership working and transformational strategy.

RESOLVED: That the Health and Wellbeing Board receives and notes the progress update on the Winterbourne View Concordat and Review Report recommendations.

8. FEELING OVERWHELMED: THE EMOTIONAL IMPACT OF STROKE

Members received a report from the Stroke Association which set out the emotional impact of stroke on stroke survivors and their carers.

RESOLVED:

- (1) That the report be noted.
- (2) That the matter be further discussed at the Informal Health and Wellbeing Board Development Session and a process be considered for dealing with similar reports.

9. DATE OF NEXT MEETING

RESOLVED: Noted that the next meeting of the Health and Wellbeing Board would take place at 6.30 p.m. on Tuesday 6th August 2013 at Trafford Town Hall.

The meeting commenced at 6.30 p.m. and finished at 8.25 p.m.

TRAFFORD COUNCIL

Report to: Health and Wellbeing Board
Date: 6th August 2013
Report for: Decision
Report of: Helen Darlington, Health Improvement Manager, Trafford Council

Report Title

Draft Joint Health and Wellbeing Strategy (JHWBS)

Summary

This paper is to update SLT on the progress of the Joint Health and Wellbeing Strategy. The paper presents how the strategy was developed, the current position and recommendations.

Recommendation(s)

- Further to sign off by the Council and the HWBB, it is recommended that the strategy should be formally launched. HWBB have a duty to publish their strategies as stated in the Department of Health Statutory guidance.
- Note and agree the draft strategy and Action Plan Framework.
- Ensure key priorities reflected in the strategy and action plan framework are developed in a timely manner.
- Encourage cross boarder partnership working as recommended in North West Employers JHWBS review.

Contact person for access to background papers and further information:

Name: Helen Darlington, Health Improvement Manager
Extension: 1220

1.0 Background

The Health and Social Care Act 2012 sets out the responsibilities of Health and Wellbeing Boards (HWBB) for the production of the Joint Strategic Needs Assessment and the development of the Joint Health and Wellbeing Strategy. The JSNA and strategy will be a key driver of integrated commissioning to reduce dependency and costs across the system. The Act also states that NHS and local authority commissioners will be expected to have given due regard to the JSNA and Joint Health and Wellbeing Strategy.

The draft strategy itself sets out headline outcomes and actions for each of the eight priority areas along with a narrative on the overarching vision and links to other supporting strategies.

The Action Plan Framework has been coproduced and has a range of indicators that will be used to measure progress underneath the eight priorities. These will be presented to the SLT, CCG and the HWBB with the strategy document.

2.0 Developing the Joint Health & Well Being Strategy (JHWS)

To develop the Joint Health and Wellbeing Strategy, we consulted organisations and groups as well as residents, to identify the vision (12TH July – 3rd August 2012). The priorities for the strategy were selected based on a consultation scoring system. The GP snapshot survey results were also reflected in the strategy with their priorities being mental health, cardiovascular issues and alcohol.

Out of 20 JSNA priorities, eight were selected, these priorities/chapter areas were coproduced by a variety of organisations including, CYPS, Trafford Council, Trafford Community Leisure Trust, NHS Commissioning: CCG and Public Health.

We also returned to our residents and partners with a first draft of the strategy for a second phase consultation for 4 weeks from 24 August – 21 September 2012. We had detailed responses on behalf of many public sector organisations. The proposed vision was supported by 100% of respondents. 97.6% of respondents supported the selected priorities. 97.6% of respondents supported the proposed actions. The feedback given was incorporated into a revised strategy.

Phase 3 consultation incorporated a web survey as well as a presentation regarding the development of the strategy to approximately 15 partnership boards. Feedback informed the development of the current strategy.

Our approach to health and wellbeing is aligned with Marmot principles/life course approach and the themes are prevention and early intervention. The strategy discusses alignment with other strategies, e.g. Children and Young People's Strategy, CCG Integrated Plan, the CCG Quality Strategy/ Integrated Care Strategy and the Crime Prevention strategy.

The report to be published by the North West Employers '*Review of Joint Health and Wellbeing Strategies in the North West*' highlights limited mention of linked or crossover strategies within the 23 strategies reviewed, but Trafford has this element as a key strength.

The three stages of consultation Trafford used to progress the strategy was also highlighted as good practice in the review. The strategy was also selected to be presented at the North West Employers Conference in December 2012. Trafford's model of measuring partnership performance using semi structured interviews was

informally presented at the North West Employers Workshop 17th July 2013.
Measuring Success: How can Health and Wellbeing Boards effectively judge how well they are doing.

Our model of developing semi structured interviews with partners and the public regarding the impact of the HWBS, then presenting emerging themes was well received. We have discussed this with the partnership team and how we could utilise Locality Champions to progress this work in localities. This continues the theme of consultation/ involvement and collaboration that has been a golden thread of this strategy and action plan framework. An example of questions to be asked include: How has your organisation contributed to the priorities of the HWBS? What have you done differently? How have you worked in partnership? This will demonstrate that we have, considered partnership results as much as organisational successes.

Regular updates on progress on the HWBS were made to the HWBB, Trafford Council and Trafford CCG.

The JSNA, the full HWBS and summary document, the EqIA, phase 1, 2 and 3 consultation and the GP snapshot survey are located on:
www.infotrafford.org.uk/hwbstrategy

3.0 Current Position

The current strategy has been amended following feedback from the SLT and CCG and the NW report to inform a final draft. All partners involved in production are supportive of the final draft.

The profile of the strategy was raised at the Trafford Partnership Event on April 25th. A partnership Health and Wellbeing Action Plan Group was established to develop the action plan framework and this has been agreed by Trafford CCG then following the SLT meeting, before being presented to the HWBB on 6th Aug 2013.

The consultation documents and draft strategy have been shared with the Lead Public Health Epidemiologist at Liverpool City Council to develop cross boarder partnerships and the Action Plan Framework was requested and sent to Sefton Council, Consultation, Engagement and Performance.

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Sale West Games 2012: Summer of wellbeing

TRAFFORD HEALTH AND WELLBEING STRATEGY 2013-2016

www.infotrafford.org.uk/hwbstrategy



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Foreword

We are delighted to share with you Trafford's Health and Wellbeing Strategy. The strategy has been consulted on widely and has been shaped by everyone who has contributed to the discussion. The involvement of so many people and organisations across the borough means that this is a strategy for Trafford by the people of Trafford and it accurately reflects where our priorities for health and wellbeing should lie.

Although this strategy sets out where we would like Trafford to be heading in terms of health and wellbeing it does not provide a detailed plan of how we will get there. It will be for the partner organisations of the Health and Wellbeing Board working together to jointly commission services which meet the objectives set out in the strategy.

We believe we can best achieve our vision by integrating and coordinating our services as much as possible. Our focus is on the need to improve people's health and wellbeing across the course of life rather than reacting to problems. We must make sure that we invest more in keeping people well and able to live independently. Community and voluntary sector organisations are vital in achieving success and we recognise the importance of working together to provide the best possible services.

We must also acknowledge that public services are in a significant period of change. Funding to local authorities is being reduced and the NHS budget will not increase for several years. At the same time our population is increasing and growing older, requiring more care. The only way that we can achieve our vision is by improving the efficiency and effectiveness of our services, diverting more resources to prevention and by working in a coordinated and integrated manner. The aim of the strategy is to start our work in this direction.

We look forward to working with you.



Councillor Dr Karen Barclay
Executive Member for Community Health and Wellbeing and Chair of the Health and Wellbeing Board.



Dr Nigel Guest
Accountable Officer Clinical Commissioning and Vice Chair of the Health and Wellbeing Board. Trafford CCG

Executive summary

This strategy has been developed by Trafford's Health and Wellbeing Board (HWB). It is our overarching plan to improve the health and wellbeing of children and adults in our borough and to reduce health inequalities between the north and south of the borough.

Our strategy outlines:

- Our vision, aims, intended outcomes and priorities
- Our partnership approach and guiding principles to improving health and wellbeing
- Our local challenges around health and wellbeing
- How we will respond to these challenges.

It is intended to be used as a working tool which concentrates on highlighting Trafford's challenges and provides vision for a coherent approach for partners involved in improving health and wellbeing across the borough. It sets the strategic direction, but the actual operational details will be developed through the service planning of the many partners involved in its implementation.

This strategy emphasises the importance of partnership working and the joint commissioning of services to achieve a more focused use of resources and better value for money. It is based on the guiding principles of prevention and early intervention, 'think family' and ensuring choice, control and empowerment of our residents.

Prevention and early intervention

Prevention describes those interventions that occur before the initial onset of illness or a specific condition. They can be divided into:

Universal interventions which aim to prevent ill-health before its onset, at any stage of the life course, they can improve quality of life and prevent problems escalating thus avoid or delay the need for intensive and more costly interventions or services later on. An example would be our childhood immunisation programme.

Other interventions aimed at detecting and treating pre-symptomatic disease that, if left undetected, could become harmful include NHS health checks; cancer screening programmes.

Targeted interventions aimed at improving the quality of life for people with various conditions by limiting complications and disabilities, reducing the severity and progression of disease, and aid rehabilitation or recovery. Examples include:

- Supporting people to manage their long term conditions (LTCs).
- Keeping children and vulnerable adults safe. This is coordinated through the Trafford Safeguarding Children Board (TSCB) and the Trafford Adult Safeguarding Board which will work closely with the HWB.

Trafford CCG Integrated Plan/Everyone Counts 2013/14

Trafford CCG has responsibility to ensure they commission the best health care for people, improving outcomes and driving down health inequalities.

The CCG accepts the role to establish/build relationships with new/different organisations and to consider the full range of perspectives, including those of patients and the public. A new more strategic, yet business focussed, relationship with Trafford Council is emerging. This relationship builds on the strengths within the borough and the significant capabilities and altruism that exist between professionals from both social and health environments. The CCG is co-terminus with the council and this allows for integrated working.

Within the Integrated Plan and the work plan “Everyone Counts” the CCG outline, at a high level, the broad vision and principles of Trafford CCG and the intended strategy for the immediate years ahead; it ultimately represents Trafford’s vision for a whole system change that will take place through integration. ‘Everyone Counts’ spells out in detail how this plan translates to ensure that the planning requirements of the organisations are met.

The Integrated Commissioning Plan has been developed in line with the refreshed Joint Strategic Needs Assessment (JSNA) and the priorities defined in the Joint Health and Wellbeing Strategy. We are confident of the alignment between the two strategies, and the resulting priorities that the JSNA has guided us to. We will

continue to evolve our use of the JSNA and other key intelligence sources to continually inform our planning, our priority setting and our commissioning.

The CCG will continue to draw on the local specialist public health service within Trafford Council to build on this evidence based approach to commissioning.

Towards Integrated Care in Trafford

The CCG understands that there is more to do on improving key lifestyle factors such as diet, physical activity, and positive wellbeing; and the reduction of risk-taking behaviours relating to drugs, alcohol, tobacco, violence and sexual health. People who follow healthy lifestyle advice on four key areas (physical activity, smoking, alcohol and diet) live 14 years longer, on average, than those who follow none. This is why the CCG will look to “make every contact count”, encouraging people to adopt healthier lifestyles and optimising healthy living through its commissioning responsibilities, its influence and its participation in key partnerships including the Health and Wellbeing board, Safer Trafford Board, Children’s Trust Board and related delivery groups.

We will work with other commissioners to support the commissioning of targeted interventions to reduce the harm caused by smoking, alcohol and drug misuse, a poor diet and lack of physical activity. We will prioritise improved performance against the National Performance Measure for NHS Health Checks and also ensure immunisation and screening targets are met and continually developed in partnership with the NHS Commissioning Board and Public Health. In Trafford, efforts to develop integrated care have focused on primary, community health and general acute services, as well as mental health and social care.

We see integration as the key mechanism to deliver high quality, compassionate care leading to improved health and well-being for Trafford residents:

- Improving health and wellbeing being across the course of life rather than reacting to problems
- Investment in keeping people well and able to live independently
- Focusing on preventing and reducing illnesses such as cancers, cardiovascular disease and respiratory disease
- Reducing inequalities in health and wellbeing between the most and least deprived neighbourhoods
- A strategic shift towards early intervention and prevention

Marmot Guiding Principles

Five of our priorities are aligned to Marmot’s six priorities.

- Give every child the best start in life
- Enable all children young people and adults to maximise their capabilities and have control over their lives

- Ensure healthy standard of living for all
- Create and develop healthy and sustainable places and communities
- Strengthen the role and impact of ill health prevention

The focus for this strategy is predominantly on the health and social care related factors that influence health and wellbeing with an emphasis on integrated care. The integrated care strategy will underpin everything that we do. The important underlying determinants of health and wellbeing are addressed through other key strategies; see key supporting strategic documents referenced on the strategy on a page below.

DRAFT

Trafford Health and Wellbeing Strategy - Priorities 2013-2016



VISION

"Public health is everyone's business. We will reduce health inequalities through working with communities and residents to improve opportunities for adults and children to enjoy a healthy, safe and fulfilling life."

OUTCOMES

Outcome One: Every child has the best start in life

Outcome Two: A reduced gap in life expectancy

Outcome Three: Improved mental health and wellbeing

PRIORITIES

Priority 1: Reduce childhood obesity

Priority 2: Improve the emotional health and wellbeing of children and young people

Priority 3: Reduce alcohol and substance misuse and alcohol related harm

Priority 4: Support people with long term health and disability needs to live healthier lives.

Priority 5: Increase physical activity

Priority 6: Reduce the number of early deaths from cardiovascular disease and cancer.

Priority 7: Support people with enduring mental health needs, including dementia to live healthier lives.

Priority 8: Reduce the occurrence of common mental health problems among adults.

KEY SUPPORTING STRATEGIC DOCUMENTS

CYP Strategy 2011 - 2014

Child Poverty Strategic Plan 2011

Crime prevention strategy: Reducing Crime, Protecting People 2012 - 2015,

Trafford Housing strategy 2009 -12,

Trafford Child Poverty Strategic Plan 2011,

50 + Strategy 2010 - 13,

Trafford Carers Commissioning Strategy 2009 - 2014

Trafford Alcohol Strategy

A Healthy Weight Strategy for Trafford 2010-2013

Living well with dementia in Trafford. Trafford Commissioning Strategy 2010-2012

Stimulating Success. Trafford's Economic Development Plan 2010 - 2013

Trafford Local Plan - Core Strategy: Adopted January 2012

Trafford Partnership Volunteering Strategy 2012

CCG Quality Strategy 2012

Trafford Tobacco Control Partnership Strategy 2010 - 2012.

Promoting Physical Activity. A Strategy for Trafford 2011-2014.

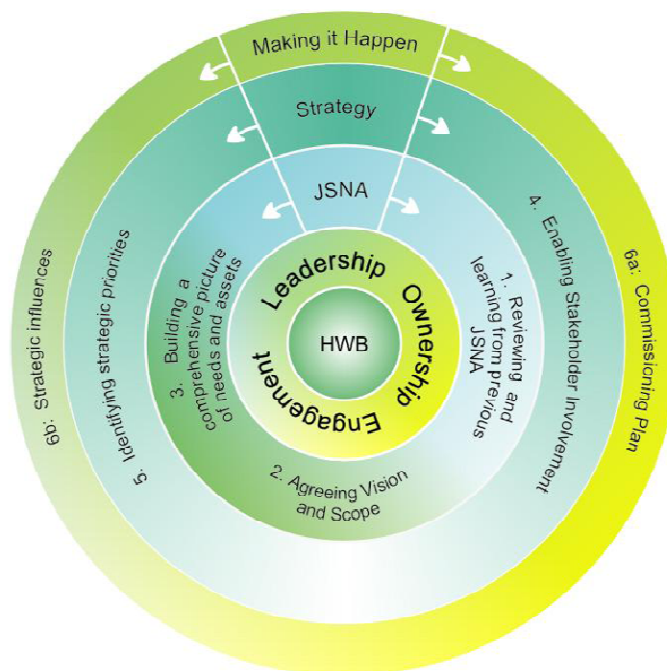
Green Infrastructure & Recreation Local Development framework 2012

Towards integrated care in Trafford

Trafford Commissioning Strategy

The process of engagement was as important as the production of the final strategy. The HWB will continuously engage partners, stakeholders and the community to develop the Joint Strategic Needs Assessment (JSNA) and the Joint Health and Wellbeing Strategy (JHWS) and all the priorities. Engagement was iterative and two-way, collecting a wide range of views/ideas and demonstrating and informing our evidence base.

The following diagram demonstrates how the health and wellbeing board will work to support the JSNA to provide leadership, ownership/engagement and work in partnership to make strategic change happen.



Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies of the future. Department of Health.

Informed by our Joint Strategic Needs Assessment (JSNA) and in consultation with residents, strategic partners and other stakeholders, we have identified the delivery of three outcomes, with related priorities, to achieve our vision. A summary document is available at www.infotrafford.org.uk/hwbstrategy.

How has this health and wellbeing strategy been developed?

This strategy sets out to improve the health and wellbeing of children and adults in our borough and reduce health inequalities between the north and south of the borough. This strategy incorporates the health and wellbeing strategies of Trafford's Children and Young People's Strategy 2011-2014. It also replaces the 'Improving Health and Wellbeing in Trafford - Joint Health Inequalities Strategy and delivery plan' 2010-2013.

This strategy focuses predominantly on the health and social care related factors that influence people's health and wellbeing. We understand how important the underlying determinants of health and wellbeing are in ensuring 'A Healthier Trafford'; these are addressed through other key partnership strategic documents. Links to other strategies are noted in the strategy on a page diagram and chapter 6.

This strategy builds on work that has been undertaken in Trafford over the last five years and is informed by evidence from the JSNA. We consulted organisations and groups (who work in the area of health, wellbeing and prevention) as well as residents, to identify the vision and priorities for this strategy (see the consultation report for the survey results including a list of stakeholders/groups/organisations who responded, and the feedback/comments www.infotrafford.org/hwbstrategy). The feedback given for all phases of the consultation have been incorporated into a revised strategy.

An equalities impact assessment (EqIA) has been completed. The full EqIA can be found at: www.infotrafford.org/hwbstrategy

Context of our strategy

National context

The coalition government has introduced new policy and legislation that will have a fundamental impact on the way in which public health, health services and social care are to be delivered. The Health and Social Care Act 2012 is possibly the most radical restructuring of the NHS since its inception. The major changes include:

- Shifting many of the responsibilities historically located in the Department of Health to a new, politically independent NHS Commissioning Board.
- Giving groups of GP practices and other professionals, Clinical Commissioning Groups (CCGs), responsibility for the majority of NHS commissioning.
- Transferring responsibility for public health from the NHS to the local authority.
- Giving local authorities, through Health and Wellbeing Boards, a new role in encouraging joined-up commissioning across the NHS, social care, public health and other local partners.
- Moving all NHS trusts to foundation trust status.

Our Strategy has been developed with reference to a broad range of national policy and guidance on issues that affect health. It is aligned to “Everyone Counts” – the planning document for health for 2013/14. It includes our local demographics, age, behavioural factors and the wider determinants of health. It is found that reducing health inequalities is a matter of fairness and social justice; that there is a social grading in health - the lower a person’s social position, the worse his or her health. Therefore our action will be to focus on reducing the gradients in health inequalities.

Focussing solely on the most disadvantaged will not reduce health inequalities sufficiently. To reduce the steepness of the social gradient in health, actions must be universal but with a scale of intensity that is proportionate to the level of disadvantaged. Action taken to reduce health inequalities will benefit society in many ways. It will have economic benefits in reducing losses from illness associated ill health. This along with our guiding principles and a focus on integrated care has become a major driver for our strategy.

Local context

This has been a period of change for the NHS which has had a direct impact in Trafford. Trafford Primary Care Trust ceased to exist in April 2013 with Trafford Commissioning Group (CCG) coming into place. This has ensured that GPs and clinicians are at the heart of all the decisions that relate to health care. At the same

time several elements of commissioning moved to the local area team of NHS England including the commissioning of primary care.

Health and Wellbeing Board (HWB)

In Trafford, we have established a Health and Wellbeing Board (HWB) which has been a statutory board since April 2013.

The HWB has been established as a small, focused decision-making partnership board. Membership includes representation from elected Councillors, Trafford Council (including Children, Families and Wellbeing/ public health), Voluntary and third sector organisations and the Clinical Commissioning Group. Wider stakeholders are being engaged as appropriate. The Health and wellbeing board has a set of four core themes that make up its purpose:

- To reduce health inequalities and improve the health and wellbeing of all Trafford residents.
- To lead and champion the delivery of Trafford's health and wellbeing strategy
- To drive change, innovation and systems reform
- To embed partnership working

The public health function moved to Trafford Council from the NHS in April 2013.

"The transfer of public health to the local authority is a once in a lifetime chance to concentrate on wellness rather than illness" Engagement survey.

Joint Strategic Needs Assessment (JSNA)

Our strategy is grounded in a firm understanding of our JSNA, which details Trafford's population and its needs, national and local trends and drivers, expert opinion and the evidence base for interventions. It explores any unmet needs and service gaps and makes recommendations for consideration by commissioning. Our JSNA (www.infotrafford.org.uk/jsna) is web-based allowing it to be updated when new data becomes available and to use hyperlinks to other documents and datasets, ensuring that a wealth of information is available on any topic, in one place.

The Commissioning Strategies will ensure that we invest in interventions and programmes that identify and build on the strengths of individuals and communities and the relationships within communities. Consideration of long-term sustainability for successful initiatives will be an integral part of this decision making process.

Our population

Overall, Trafford is a relatively affluent borough, certainly in regional terms, but also in national terms. It is one of the smaller District Councils within the Greater

Manchester conurbation in terms of population, at 226,600 people (census 2011); 94,500 households; 136,000 employee jobs.

This predominant affluence and high levels of achievement, however, hides local differences and inequalities. Whilst there are some very affluent areas in the borough, some are amongst the most affluent in the country, there are also some of the most relatively deprived areas in the country within the borough. These areas are highlighted throughout the Indices of Multiple Deprivation (IMD), across a range of indicators, as being amongst the most deprived nationally.

Across the range of issues analysed in producing this JSNA, no area in the borough can be said to be free from health, lifestyle or social problems that need to be addressed. However, there are 6 areas that have multiple and persistent issues afflicting the people and communities that live in them throughout the course of their lifetime. Whilst the identity of these areas would be of no surprise to people (parts of Partington, Old Trafford, Sale West estate, Broomwood estate, parts of Longford and Broadheath wards are in the 10% of Lower Super Output Areas or most relatively deprived in the country) the wealth of evidence in one place within the JSNA provides a sobering testament to the range and depth of inequalities faced by these communities. These issues include higher rates of mothers smoking during pregnancy, higher rates of low birth weight babies, lower educational attainment through childhood and youth, higher rates of worklessness, higher rates of mental health problems through life and higher rates of premature mortality across a range of specific diseases.

Mid 2010 estimates put Trafford's population at 217,307, an increase of 4,500 (2.1%) since 2007. The 2010 estimate suggests there were 107,509 males and 109,798 females.

The latest sub-national population projections for England show that Trafford's population is expected to grow by 14% to 247,600, over the next two decades to 2030. It is notable that by 2020, the number of males in the population is projected to overtake the number of females.

In general terms, the age structure of Trafford's population differs only slightly from that of England. The proportion of people under 18 in the population in Trafford, 22.4%, is slightly higher than that seen in the population nationally (20.8%) and the proportion of people over 65 is fractionally lower in Trafford, 16.2%, than seen nationally, 16.6%.

By 2015 there will be 1,500 more people aged 0-17. This has clear, immediate implications for the provision of services, not least school places. There will be 1,300 more people aged 18-64 and 2,700 more people aged over 65 years.

Currently, the borough has a slightly higher percentage of older people than the profile of Greater Manchester. Whilst the proportion of people in the under 18 age group in Trafford is predicted to remain stable at around 22.5%, the over 65 population will increase quite markedly so that by 2030, almost 20% - 1 in 5 people - will be in this age group in Trafford. This rate of increase, however, is significantly

below the rate of increase for England as a whole: 21.6% of people will be aged over 65 by 2030, a 48% increase from current numbers.

The greatest rate of increase will be seen in those people aged over 85. In Trafford there is predicted to be a 78% increase, from the current 5,000, to 8,900 by 2030.

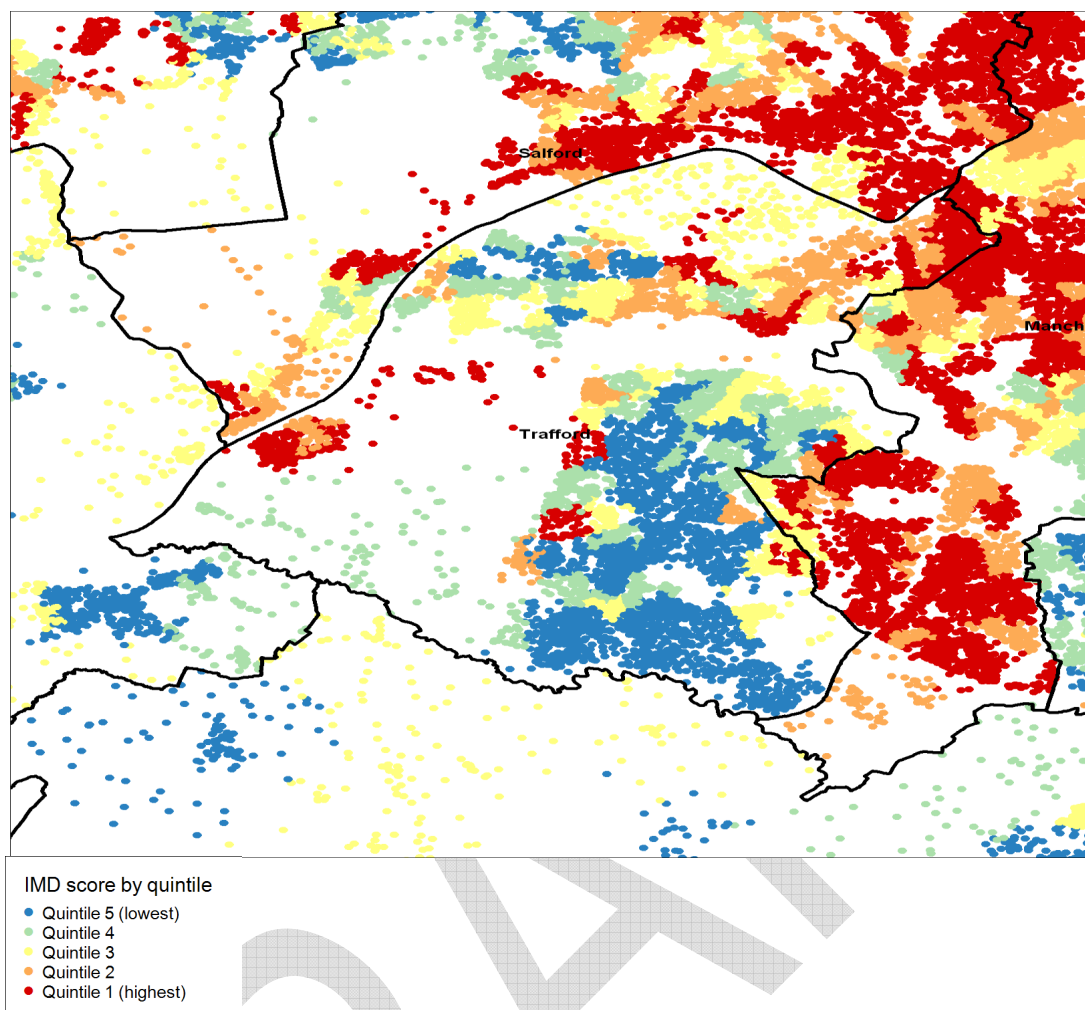
The average life expectancy of a person born in Trafford today is 78.8 years for men and 83.1 years for women, both slightly above the national averages. This has been increasing over the last decade and more, and is expected to increase for the foreseeable future. This means more and more people will live into what we currently consider to be extreme old age (90+). Alongside this, in 2010 there were 2,876 births to mothers resident in Trafford. This number has been increasing over the last decade, from around 2,300 10 years ago. It is also around 1,000 more than the number of deaths in Trafford in 2010. The highest birth rates (2006-10) were in Bucklow-St Martins, followed by Clifford and Hale Central. The lowest rates were in Bowdon, Davyhulme West and Timperley.

The number of births is expected to increase to over 3,000 within the next couple of years and to remain at that level, if not increase, to at least 2030 and beyond.

The latest Health Profile for Trafford (2012) shows a number of indicators are significantly better than the England average and a range of indicators which are not significantly different from the average across England. One measure, however, is significantly worse than the average across England: hospital stays due to alcohol related harm, although this is significantly better than the regional average. Related to this, the incidence of increasing and higher rate drinking, although not significantly different from the England average, is shown as being worse than the regional average.

The map below shows the levels of deprivation in and around Trafford, based on the Index of Multiple Deprivation 2010 (IMD2010).

The IMD2010 is calculated at Lower Super Output Area (LSOA) level. However, in this map we have given each postcode within the same LSOA the same colour, rather than shade the entire LSOA area. This presentation emphasizes where people live rather than open countryside.



Analysis gives a clear indication that the recession and public sector cuts are likely to impact on women, families and children, with increases in mental ill health, levels of alcohol consumption, household debt, home repossessions and homelessness.

The most significant underlying economic factors that will impact on current and future health and wellbeing inequalities are:

- Continuing poverty and deprivation in our most disadvantaged communities. (There may well be a significant impact of welfare reform on the levels of health inequalities in Trafford.)
- Significant and increasing inequalities in geographic distribution of unemployment and worklessness
- The increasing impacts of alcohol on the health of residents and communities.

We face financial challenges over the next three years and the depth of deprivation or gap in inequalities will be evident. The HWB Board and partners face differential financial pressure, which may influence attitudes to priorities and implementation. The availability of finance is a key factor if priority goals are to be achieved.

Key improvements and the asset approach

While we are aware that we face significant challenges in addressing health inequalities and improving wellbeing locally, we are also proud of the significant improvements that have recently been made. We believe that our communities have never been built upon their deficiencies or needs. Building communities has always depended on mobilising the capacity and assets of people and environment. The asset approach values the capacity, skills, knowledge, connections and potential in a community. As it does not only see the problems that need fixing and the gaps that need filling.

An asset is any of the following:

- The practical skills, capacity and knowledge of local residents
- The passions and interests of local residents that give them energy for change
- The networks and connections, known as “social capital” in a community, including friendships and neighbourliness
- The effectiveness of local community and voluntary associations
- The resources of public, private and third sector organisations that are available to support a community
- The physical and economic resources of a place that enhance well-being.

The more familiar deficit approach focuses on the problems, needs and deficiencies in a community such as deprivation, illness and health-damaging behaviours. It designs services to fill the gaps and fix the problems.

The asset approach is a set of values and principles and a way of thinking about the world. Therefore it:

- Identifies and makes visible the health-enhancing assets in a community
- Sees residents and communities as the co-producers of health and well-being, rather than the recipients of services
- Promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment values which work well in an area
- Identifies what has the potential to improve health and well-being
- Empowers communities to control their futures and create tangible resources such as services, funds and buildings.

While these principles will lead to new kinds of community based working, they could also be used to refocus many existing council and health service programmes. Trafford is currently developing a locality approach to working with local communities (See supporting document) which we want to contribute to the development of

community asset based approaches. These programmes will form the basis for developing future approaches and commissioning strategies/locality plans.

Trafford has a long history of working with the multiple providers within the economy through initiatives such as the New Health Deal for Trafford, with all key Stakeholders working together to deliver an integrated care model. This includes local executive and political leadership, staff groups, including clinicians, patient groups, people who use services, carers and families.

Trafford has been ahead of other areas in understanding and developing integrated care action for the people of Trafford.

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Trafford has been ahead of other areas in understanding and developing integrated care action for the people of Trafford. Integrated Care in Trafford builds on our well-established integrated Children and Young People's service (commissioning and provision), integrated Mental Health services and integrated services for people with learning disabilities.

People want to access services in a timely manner without having to make multiple referrals to different agencies and providers. The teams have been working hard for the last four years to ensure this system wide approach to delivery of health and social care is happening. All of our health and social care providers are signed up to this approach and ensure, (along with local service users and commissioners) that services are re-designed in an integrated way.

We continue to make significant investment in improving health and wellbeing locally and, as a result, we have a lot to be proud of. There has been an overall improvement in the health of the population as measured by mortality and life expectancy but persistent health inequalities remain between different parts of the borough. Overall male life expectancy in Trafford is 78.8 years which ranks 189 of 404 council areas in the UK and is the highest in Greater Manchester. However, men in the affluent areas of Trafford e.g. Hale Barns, live on average 11 years longer than those in the most deprived areas. Female life expectancy in Trafford is 83.1 years for those in affluent areas but 5.9 years less for those in the deprived communities.

There have been some notable improvements in the health and wellbeing of the people in Trafford as shown below:

Obesity levels in children are falling and are significantly better than the average across England for children aged 4-5 years (7.8%).

Overall Trafford performs well in terms of hospital admissions for long term conditions for children.

In general, Trafford performs well in immunisations and vaccinations. The seasonal influenza programme 2011/2012 NHS Trafford was the top in the country achieving an uptake of 82.1% in patients aged 65 years and over. The Department of Health target in this category is 75%.

The Year 8 HPV school-based programme has been successful in meeting the target of 90% set by the Department of Health. The Age 2 MMR uptake figure has always been between 89-93% for a number of years and in this quarter our uptake figure was 95.2% exceeding the WHO target of 95%.

On average, 12-year-olds in Trafford have the best oral health in Greater Manchester although dental health for children varies across Trafford.

Trafford has amongst the highest levels of achievement in the country at both Key Stage 4 (GCSE) and A Level.

Trafford has high rates of young people aged 16-18 accessing employment, education or training. There are increasing numbers of young people staying on in education after the age of 16. Consequently, Trafford has the lowest levels of young people not in education, employment or training in Greater Manchester and compares favourably with statistical neighbours including Stockport and Bury.

The level of attendance at leisure centres across Trafford increased by 7% in 2011/12 with an overall increase by Trafford Community Leisure Trust of 10%. Attendance at activities delivered by the Sport Trafford Team (sports development) increased by 38% in the year.

Trafford Community Leisure Trust funded 105 level 1 and 2 coaching qualifications and allocated funding to 24 community groups and organisations to develop projects that increase participation in sport and physical activity. 455 people have attended sport specific training courses.

Trafford Stop Smoking Service exceeded their annual post 4-week quit figures for 2011-12.

Trafford is currently ranked first in the North West (out of 22 areas) regarding successful completions within substance misuse treatment.

Trafford Alcohol Service has contributed to the reduction of alcohol-related crime by 46% over the last 12 months.

Crime in Trafford has almost halved in the past 5 years, with more than 11,000 fewer victims per year. This has saved over 70 million of tax-payers money.

Anti- Social Behaviour (ASB) has reduced by 43% over the past 4 years, with over 6,000 fewer incidents being reported per year, and only 1.7% of local residents believing that ASB is a problem in their neighbourhood, the lowest figure in Greater Manchester. ASB is associated with anxiety, stress and general wellbeing.

The Safer Trafford Partnership's extensive preventative work has also led to a 75.6% reduction in the number of young people who become involved in crime and end up within the Criminal Justice System.

Victims of crime are also more likely to see somebody caught and brought to justice within Trafford, than in any other area of Greater Manchester.

These are not just statistics. They represent a real and significant improvement in the quality of life of local people and have been achieved through a partnership approach, which has ranged from prevention and early intervention with children and young people, to complex inter-agency programmes of work with target groups.

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Health and wellbeing outcomes and priorities

Outcome One: Every child has the best start in life

Introduction

Poverty in childhood permeates every part of children's lives, from economic and material disadvantages, to impacting negatively on their health and their education, through to the personal and more hidden aspects of poverty associated with shame, sadness and the fear of difference and stigma. Giving every child the best start in life was highlighted in "*Marmot Review of Health Inequalities*", as the biggest priority recommended for reducing health inequalities. It called for a second revolution in early years. Pregnancy and the first years of lives are critical and this is a time when parents are particularly receptive to learning and making changes. Prevention and early intervention in the first years of a child's life have a significant positive impact for a child's later outcomes. It can help prevent emotional and behavioural difficulties, under-attainment at school, truancy and exclusion, criminal behaviour, drug and alcohol misuse, teenage pregnancy and the need for statutory social care. It can break the links between early disadvantage and poor outcomes later in life.

What we want to see

We want all children to realise their full potential, helping them to prepare to be self-sufficient from an early age, with a network of support in place to enable them to live independent and healthy lives. Using the growing national and international evidence of the effectiveness of programmes based on prevention and early intervention, we will review and build on our services, focused from the point of conception to age 3, in order to improve outcomes by age 5. We want targeted programmes of support to have a lasting impact, especially towards the most vulnerable, in order to prepare for the responsibilities of adulthood and build up resilience for the future.

Our two priorities to ensure every child has the best start in life are:

- To reduce childhood obesity (40.7%: Consultation score.)
- To improve the emotional health and wellbeing of children and young people. (33.3% Consultation score)

What we know about Trafford

We need to try and ensure that every baby and child in Trafford gets off to a good start. Evidence shows us that what happens in utero, early life and childhood impacts on health and wellbeing for the rest of the person's life.

Influences on a babies' health start in pregnancy. Although smoking rates in pregnancy are relatively low we must continue to support pregnant women to stop smoking to reduce the incidence of low birth weight. Also, if children breathe in second-hand smoke their chance of getting asthma doubles. Obesity in pregnancy is

another risk factor for mother and baby so obesity strategies to ensure young women maintain a healthy weight during pregnancy are vital.

Engaging women early in pregnancy is important to ensure factors which may affect their baby's health are identified early and an appropriate range of support is provided. This includes assessment of mental health.

Breastfed babies are less likely to become obese in the future and there is evidence to suggest that women who breastfeed have a slightly lower chance of developing breast cancer. Initiation of breastfeeding and breastfeeding rates at 6-8 weeks, whilst comparatively good compared to national levels and second highest in the north of England, mask big inequalities across areas in Trafford. In 2011/12, the breastfeeding initiation rates were:

- 62.5.5% at Central Manchester and Manchester Children's Hospital – essentially covering the north of the borough
- 78.1% at University Hospital of South Manchester – covering the south of the borough.

Breastfeeding rates at 6-8 weeks for clinics across the borough show wide differences, the highest rates being recorded at Broomfield (Hale) and Broadheath and the lowest rates at Partington and Meadway (serving Sale West).

Priority 1: Reduce Childhood Obesity

What we know about Trafford

Obesity levels in children are falling and are significantly better than the average across England for children aged 4-5 years (7.8%) but there is variation in rates of obesity across the borough. By year 6 (10-11 years old), around 16.4% of Trafford children are classed as obese. Although this level has reduced and is similar to the average across England, significantly higher levels of obesity in this age group have been identified in Urmston, Hale Barns, Timperley, Broadheath and Village all with at least 20% of children classed as obese at this age.

You said

Ban snack foods from schools. Improve school meals. Promote cheaper access to health facilities. Get faith communities and influential people involved in health promotion activities. Build on the assets in each community to encourage greater activity - disguise the exercise as something else.

Reduce the number of fast food outlets.

Introduce health and wellbeing as part of antenatal/postnatal session promoting breastfeeding, reducing obesity, early identification etc. Early pathways for families in all area supported by children's centre and multi-agency working.

More physical activity, better education on healthier eating.

Healthier foods in takeaway, bring back fruit in primary schools in the more needy areas.

Milk and fruit for school children, free exercise e.g. free swimming, increase daily exercise for school children during school day, parent referral to services for their children.

Healthy eating initiatives, recipes distributed detailing seasonal foods, more allotments, emphasis on fitness, community sports fun days.

Tackle obesity in children now as it affects their health now and in their future.

Together we will:

- Encourage pregnant women to achieve and maintain a healthy weight during and after pregnancy.
- Continue to work to support women to breastfeed through achievement of the UNICEF BFI community accreditation and using the peer support scheme.
- Promote the breastfeeding friendly award in food outlets to encourage women to continue to breastfeed.
- Have a family centred approach and encourage families to join the national Change4life programme.
- Support local employers to have breastfeeding policies.
- Develop early years work to support healthy eating and promoting physical activity e.g. in children's centres and implement the healthy child programme.
- Encourage physical activity and healthy eating initiatives in school including healthy lunchboxes, breakfast clubs and walk to school initiatives and request that schools adhere to the school food standards.
- Continue the annual National Child Measurement Programme (NCMP) for reception class and year 6 children including feedback to parents.
- Explore all planning avenues to reduce the number of fast food outlets in the borough and work with existing outlets to make their food healthier.
- Ensure an effective co-ordinated approach to service provision by developing a healthy weight pathway for children, young people and their families.

- Work with providers of sport and physical activity to ensure that their services are affordable and encourage families to be active.
- Use role models such as local football/Cricket celebrities to promote health and wellbeing. Use Trafford assets to address needs e.g. LCCC/ MUFC.
- Develop MEND type schemes to support families in taking up healthier lifestyles.
- Develop healthy cooking initiatives.
- Promote the use of cycling and walking routes in Trafford.
- Encourage local families to make use of their local healthy lifestyle initiatives in their area by publicising these.
- Establish pilot child obesity panels to help local families develop ideas that will work for them.

Priority 2: Improve the emotional health and wellbeing of children and young people

What we know about Trafford.

The Early Years Foundation Stage Framework (updated from 1st September 2012) includes Personal Social and Emotional Development (PSE). All children aged five are assessed on three PSE indicators and there are nine levels for each indicator. When the average results for 2005-2009 are aggregated and analysed by ward, the lowest averages are to be found in Bucklow St Martin, Clifford, Longford and St Marys. Also, the average score for boys is lower than the average score for girls. The pupil average for the 3 Personal, Social and Emotional Early Years indicators across Trafford fluctuates at around 7.5 each year and trend is slightly downward over the past five years.

Children who are identified at school as having emotional, behavioural or social difficulties (BESD) that impact upon their schooling can be provided with Special Educational Needs support. The highest proportion of pupils requiring support are in the final two years of schooling when the total proportion of pupils requiring either School Action Plus or Statementing for BESD is 3.1% (Year 10) and 3.2% (Year 11). In total there are 580 pupils (1.6% of the total school population) receiving support for BESD at either of these two levels. Research shows that children with emotional health and behavioural needs are more likely to offend; also the impact of domestic abuse has strong links to a child's emotional health and wellbeing. The Safer Trafford Partnership is working to develop our Domestic Abuse services to ensure that victims are supported and protected. We are developing innovative and effective services which offer a joined up approach to tackling and supporting Stronger families.

The largest diagnosis group is behavioural, emotional and social difficulties including ADHD.

Referrals into Trafford's Child and Adolescent Mental Health Service (CAMHS) have increased significantly over the last ten years and that trend continues. The referrals for the last 4 months of 2011 show a 20% increase on referrals for the same period in 2010. In December 2011, only 10% of referrals were inappropriate.

You said:

Wish that parents could access help for children with learning disabilities. I have been trying to get help for my dyslexic son for 5 years and have paid for assessments to try and get schools to take notice and do something about it.

It needs to start with young people, particularly their mental health and home lives which influence their other risky behaviours around sexual health, drugs, alcohol and crime

Long term changes have to start with children and young people. There needs to be a focus on physical health, healthy lifestyles and choices but a growing concern that I have had as a professional working with young people is their mental health and well-being especially their mental resilience their ability to cope with stress and personal setbacks.

Having someone to talk to although young people are surrounded by adults many say they have no one to talk through problems with. They feel they can't ask parents; teachers might judge them; GPs are just strangers so they bottle up their problems or listen to the old wives tales or what their mates say. Provide specific health support for young people; young people's clinics, in young people friendly venues, run by qualified young people-friendly-staff, joint delivery, health professionals and youth workers. Provide resources for youth organisations in collaboration with health workers to run programmes and activities that develop young people's mental resilience and physical wellbeing.

Focus on improving live birth rates and reducing infant mortality rates where there are inequalities. Working in partnership to enable access to health services for long term conditions

Together we will:

- Publish the findings from our commissioned review of the emotional wellbeing of children and young people in Trafford and implement any recommendations.
- Take account of the NICE guidance relating to social and emotional wellbeing for children and young people, as an effective way of addressing health inequalities.
- Bring our specialist child and adolescent mental health service closer to our locality teams with stronger joint working and access to help and advice.
- Ensure our adult mental health services access early help for children whose parents have poor mental health.
- Evaluate the effectiveness of our targeted family support posts in addressing early difficulties for children and their families which might impact on their emotional wellbeing.
- Continue to commission and deliver specific services for vulnerable groups of children, for example, those who are looked after, those known to the Youth Offending Service and children with learning disabilities. This involves joint working for example our health visitors working with GMP. This will utilise the

stronger families model that is a priority of the Reducing Crime, Protecting People Strategy (2012-15)

- Support schools to continue to commission evidence based primary mental health provision.
- Review how well we are meeting the needs of those children and young people who have self-harming behaviours.
- Engaging families in key localities with the services available in their area. Properly engaged families will benefit from better uptake of services such as immunisations and health visiting, work better with schools and be more connected with their community.

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Outcome Two: A reduced gap in life expectancy

The two main factors contributing to population growth in Trafford are increased life expectancy and birth rate. The average life expectancy of a person born in Trafford today is 78.8 years for men and 83.1 years for women, both slightly above the national averages. This has been increasing over the last decade and more, and is expected to increase for the foreseeable future. This means more and more people will live into what we currently consider to be extreme old age (90+).

There has been an overall improvement in the health of the population as measured by mortality and life expectancy but with persistent health inequalities between different parts of the borough. Men from the most deprived areas of Trafford have about 9 years shorter life expectancy than men from the more affluent areas, while women from the most deprived areas live over 6 years less than those from the more affluent areas of Trafford.

High levels of deprivation, low educational attainment, unhealthy lifestyle factors (high smoking, poor diet, low levels of physical activity) and access to quality primary care are all interrelated determinants of early death and lower life expectancy. In particular, smoking contributes to half of the life expectancy gap. Life expectancy is also significantly lower in certain groups such as those with severe mental illness, learning disabilities or problematic drug users; there are higher than average proportions of people in these groups in Trafford.

To achieve a reduction in the life expectancy gap, our actions will range from universal to targeted, to meet the different levels of need as appropriate - what Marmot terms: proportionate universalism.

The key to this is early identification of vulnerable people and families (or people at a vulnerable time in their lives), from pregnancy onwards, allowing early intervention and the allocation of preventative services at an appropriate level, with a view to stopping problems becoming crises. There needs to be clear pathways to treatment and care, with step up and step down models of practice, applied as and when appropriate.

What we want to see

We will work in partnership to prevent people becoming ill in the first place by supporting our residents to address the key lifestyle risk factors of smoking, physical inactivity and alcohol misuse, which are more common in the deprived areas of Trafford. We will also encourage early diagnosis and management of the major diseases such as cardiovascular disease (CVD) and cancer as reducing deaths from these diseases, particularly in men, will have the greatest impact on reducing the gap in male life expectancy.

Our four priorities to reduce the gap in life expectancy:

Reduce alcohol and substance misuse and alcohol related harm (Consultation score: 46.9%).

Support people with long term health and disability needs to live healthier lives. (Consultation score: 43.2%).

Increase physical activity. (Consultation score: 37.0%).

Reduce the number of early deaths from cardiovascular disease and cancer (Consultation score 35.8%).

Priority 3: Reduce alcohol and substance misuse and alcohol related harm

What we know about Trafford

Alcohol and substance misuse

In Trafford, estimates would suggest that 12% of adults over the age of 55 years and 10% of 18-25 year olds are drinking over 50 units per week, and that 23% of the 35-45 year age group are drinking at increasing risk levels. If these estimates are correct then that means that there are approximately 7,000 adults over 18 already drinking over 50 units a week and 23,000 drinking over 30 units a week.

From 2002 until 2007, the rate of alcohol hospital admissions per 100,000 for alcohol related harm, in Trafford, remained under the national average. During 08/09 there was a spike in admissions and this has resulted in Trafford rising above the national average and they continue to increase. The number of A&E admissions has doubled between the years 2002 and 2009. The rate of alcohol attributable admissions per 100,000 population in 2010-11 was highest in the wards of Bucklow-St-Martins, Sale Moor, Davyhulme East and Stretford and the rate in these wards was higher than the rate for Trafford overall. Males continue to be presenting at A&E significantly more than women but women are increasing at a faster rate.

Trafford remains under the national and regional averages for alcohol related offences and violent crime. Although general crime has reduced in Trafford, alcohol related offences have increased by 7% during 2009-2011; the data also suggests a serious under reporting by victims of crime, especially regarding Domestic Violence.

Every two years Trading Standards North West (TSNW) conducts a regional study to monitor and evaluate the behaviour and attitudes of 14-17 year olds towards alcohol and tobacco. When asked, how often do you drink alcohol? 40% of the respondents stated once or more a week (the highest in the North West with Oldham), another

40% claimed to drink less than once a week and 20% never drank at all. Cannabis and alcohol remain to be areas of concern when dealing with young people.

Heroin has the highest single category of individual users within Trafford, which is a reflection of the harm minimisation strategy over the past two decades. However, indications are that the opiate drug-misusing population remains largely static. Due to the length of the drug misusing careers of those in treatment via Trafford Drug Services, the age group of this cohort continues to increase with 35-39 and 40-44 being the highest single categories. In terms of secondary drug choices, heroin and crack continue to be the dominant combination used by Adults.

Trafford services have changed during the past year to incorporate recovery management and facilitate access to a range of options which involve either reducing dosage levels or working towards abstinence. This avoids the issue of individuals being parked indefinitely on methadone and a lack of identifiable progress towards client goals. This reflects the commitment to recovery articulated in the 2010 Drug Strategy and the more recent report by Professor John Strang which seeks to ensure individuals have regular case reviews of dosage levels and that all options for recovery are being explored. This report also recommended a clear focus on addressing wider health issues, housing and employment.

As part of the drug strategy review in May 2012, there were new powers granted to tackle the growth of new psychoactive substances (legal highs) with banning orders for substances such as Methadone. In Trafford, these substances have not presented as a recurring issue for Young People whilst Cannabis continues to be the highest single category for those presenting to YP drug services.

You said:

Reduce alcohol and substance misuse and alcohol related harm. This had a consultation score of 46.9% and came out as the top priority, however all 8 priorities will be tackled and no priorities are weighted.

Public Health Awareness through educating children and young people should be looked as an option for infiltrating powerful messages into family life. Getting children/ young people involved in how and what messages are put across is important and can reap significant rewards. This, however, should be offered to all and not just a select few who may be touched by some of the issues dealt with.

Alcohol related harm is going to be a major issue for public health over the next 10-20 years, more funding needs to be spent around educating young people and preventing alcohol harm later on in life.

Encourage people to take more responsibility for themselves whether through a reduction in bad habits smoking, alcohol and drugs etc. or through taking more exercise and having more regular health checks.

Provide specific health support for young people, young people's clinics in young people friendly venues run by qualified young people friendly staff, joint delivery, health professionals and youth workers.

It needs to start with young people, particularly their mental health and home lives which influence their other risky behaviours around sexual health, drugs, alcohol and crime.

Alcohol-related offenders given orders to stop drinking.

Alcohol reduction strategy. Obesity reduction strategy. Improved services for older people.

Reduce smoking, obesity, alcohol and substance misuse and promote sexual health and family planning.

Tighter restrictions of alcohol sales and clubs/pubs. Alcohol providers need to be regulated closely around marketing - why cant pictures of liver disease be put on beer cans just as they are for cigarettes. Strong and radical change needs to happen now.

Actions need to take account of higher instance of drug and alcohol use in the lesbian, gay and bisexual (LGB) communities. More sustained involvement in schools regarding healthy eating and dangers of drugs and alcohol.

Greater investment in prevention services.

In order to help treat people with drug and/or alcohol misuse issues a stronger partnership approach need to be taken.

Together we will:

- Prioritise and commission a holistic service that will improve health and wellbeing for young people (which incorporates drugs, alcohol, smoking and sexual health).
- Focus on evidence based early intervention and prevention activities across the borough, working closely with key stakeholders such as children and young people's services, schools, and youth offending.
- Target problem premises where proxy sales are being made to under age individuals.
- Work in partnership across the borough in order to meet the objectives and actions identified in the refreshed 2013 Trafford Alcohol Strategy.

- Commission a provision that is focused on Recovery to support people for longer than the current 12 months.
- Increase interventions to target reducing alcohol consumptions.
- Ensure the provision of detox facilities and brief interventions.
- Target repeat attendees to A&E. Reduce demand for care services and ensure that patients receive high levels of care at the initial point of contact.
- Continue to monitor and report on the prevalence of Children's Safeguarding and Hidden Harm.
- Increase the number of Alcohol Treatment Requirements (ATRs) to help reduce alcohol related harm/offences.
- Work with victims and perpetrators of Domestic Violence where substance misuse is a predominant factor.
- Continue to use Trafford Spotlight as a tool for reducing drug misuse offending.
- Promote recovery and abstinence for all those who require it via services and dedicated forums such as recovery communities and social media.
- Celebrate the recovery focus of Trafford Services via graduation ceremonies and other public events such as the first Trafford Recovery Walk.
- Work with colleagues within Town Centres to reduce alcohol-related crime within Public Houses, Nightclubs, Takeaways and Taxi Ranks.

See the refreshed Trafford Alcohol Strategy 2013 for more information and action plan.

Priority 4: Support people with long term health and disability needs to live healthier lives.

What we know about Trafford.

A long health condition is one that can't be cured but can be controlled by medication or other therapies. This figure is set to increase over the next 10 years, particularly those people with 3 or more conditions at once. Examples of long term conditions include high blood pressure, depression, dementia, learning disabilities and arthritis.

Long term conditions can affect many parts of a person's life, from their ability to work and have relationships to housing and education opportunities. Care of people with long term conditions accounts for 70% of the money we spend on health and social care in England.

We want Trafford to be one of the best boroughs in supporting people with long term conditions to live healthily and independently.

We want to help people to manage their own health condition as much as possible. Telehealth and Telecare services (which include items like blood pressure monitors and alarms for old people who have fallen over and need help) are a useful way of doing this. We want to encourage greater use of remote monitoring information and communication technology in health and social care.

People with disabilities can be amongst the most vulnerable in our communities. In Trafford, many people received residential or nursing care at some point in the year. The proportion of out of borough placements for people with a learning disability is higher than that seen across all primary client types for Trafford.

All of this shows that as well as an increase in numbers, Trafford needs to change the way services are provided so that the needs of individuals and their families can be met as they grow older, require more complex packages of care and support, and demand rises from different ethnic minority groups.

For other long term conditions and disabilities, there is also a need to ensure that there is provision of good quality, up-to-date, easily accessible information in a variety of formats to enable informed decision making about health, lifestyle, care and support services by those accessing mainstream provisions and services. As part of Trafford's integrated programme, a number of initiatives are in place including a data sharing agreement which helps health and social care to identify the most at risk people and ensure appropriate services are focused to support them. This programme will continue on an on-going basis and will be developed further to support single assessments and records.

We need to promote greater awareness and understanding of disability issues and needs by those providing services and by the general public.

We need to promote greater uptake of personal budgets, Direct Payments in particular, to allow people to have greater choice and control of their care. Alongside this is the provision of a diverse local market in care services, developed to enable real choice to meet the needs of growing numbers of disabled people, giving them the right care, in the right place, at the right time.

We need to ensure that there is greater access to employment opportunities and support whilst in employment for people with disabilities.

Support for carers will be crucial in supporting any future developments, especially in light of the ageing population and where disabled people may themselves become carers.

Reducing health inequalities faced by disabled people will require action on increasing access to and uptake of annual health checks, and access to cervical and breast screening for women to at least the level seen in the general population.

We need to improve access to health services for people with specific difficulties, such as the provision of longer appointment times and better, more accessible information. Alongside this, there needs to be greater awareness, and understanding, of the health needs of disabled people.

Prevalence of heart disease, stroke, respiratory disease, cancer, diabetes and dementia feature highly in the health problems of older people. This age group also accounts for a high proportion of emergency admissions to hospital.

People with long term conditions and those at high risk of frequent acute admissions will be known and will be monitored in the community as part of admissions avoidance. Patients will receive support to take responsibility to self-manage and monitor their conditions. In essence integrated care will support the shift to the proactive, rather than reactive, management of health and well-being for residents of Trafford.

We know that to ensure a sustainable local health economy we must begin to move resources away from dealing with the consequences of over hospitalization and that allows people, where appropriate, to be cared for in the community. Services will be designed to proactively work with people with long term health needs with an increase in intermediate care facilities and respite.

Community rapid response teams will support people both to stay at home and also to be discharged early from hospital when required.

Social care and health care will work together in single teams to ensure people's needs are met in a holistic well organised manner. Community matrons and community geriatricians will support people with the most complex long term conditions to ensure they remain as well as possible.

Integrated care re-design has a two year focus on respiratory disease. Care will be streamlined with improved access to services such as pulmonary rehabilitation and oxygen therapy services.

People with long term conditions often have a bewildering number of appointments, clinics and doctors involved in their care. To ensure that the services are truly integrated, a care co-ordinator centre has been commissioned which will mean a single access point for queries, bookings and transport services. The service will include signposting to the most appropriate service and information on waiting times and appointment slots.

Trafford's Integrated Care Programme will be primarily focussed upon patients who have long term conditions and are identified as being at risk through our risk stratification programme. This work will identify the comparative health risks of different vulnerable groups initially and then incorporating social care data and risk identification at a later date.

Population and risk will build on the local stronger communities and stronger families work streams – whereby those who would benefit most from person-centred, coordinated care and support, such as intensive users of services and/or vulnerable individuals with complex support needs, who repeatedly cross organisational boundaries, are recognised as disproportionately vulnerable and in need of integrated care solutions.

A particular focus of work by Trafford Council and the local NHS partners includes fully taking on board the local and national findings of work with respect to the Confidential Inquiry into premature deaths in people with learning disabilities, Winterbourne View Review Joint Improvement Programme and statutory Autism Act Delivery Programme, as people with learning disabilities can be amongst the most vulnerable in our communities. It is imperative that people with learning disabilities have access to the same life opportunities as the general population. Statutory services must ensure that people have the opportunities to live independent, ordinary lives, making decisions about the things that affect them – with the risks that this entails, but protecting them from poor quality services and unsafe care.

Locally, people with learning disabilities and family carers have emphasised to us that someone with a learning disability can frequently have a range of interlinking health conditions and needs and that often these issues cross over in ways which increase the effect one condition on its own would have. A particular area of attention noted concerns pain assessment, treatment and anticipatory care.

Some people with learning disabilities have very complex health needs because of multiple disabilities, with some people totally dependent on others for their care throughout their lives. These individuals may need a wide range of equipment and adaptations to support them in their homes, schools and work places. People with a learning disability experience the same range of mental health difficulties as the rest of the general population, and they are 3-4 times more likely than the general population to become mentally unwell.

People with learning disabilities and mental health problems are more likely to be a victim of hate crime and anti-social behaviour. The joined up approaches of the Safer Trafford Partnership and the adult Safeguarding Children's Board ensure that

vulnerable people are afforded the maximum level of protection from harm. The Reducing Crime Protecting People Strategy has made a commitment to develop innovative and effective services which offer a joined up approach to tackling and supporting families with complex needs.

For other long term conditions and disabilities, there is also a need to ensure that there is provision of good quality, up-to-date, easily accessible information in a variety of formats to enable informed decision making about health, lifestyle, care and support services by those who access mainstream provisions and services, particularly in regard to housing.

We understand there is a need to promote greater awareness and understanding of disability issues and needs by those providing services and the general public.

We also need to promote greater uptake of personal budgets, Direct Payments in particular, to allow people to have greater choice and control of their care. Alongside this is the provision of a diverse local market in care services, developed to enable real choice to meet the needs of the growing numbers of disabled people, giving them the right care, in the right place, at the right time.

We need to ensure that there is greater access to employment opportunities and support whilst in employment for people with disabilities.

Support for carers will be crucial in supporting any future developments, especially in light of the ageing population and where disabled people may themselves become carers.

Reducing health inequalities faced by disabled people will require action on increasing access to and uptake of annual health checks, and access to cervical and breast screening for women to at least the level seen in the general population.

We need to improve access to health services for people with specific difficulties, such as the provision of longer appointment times and better, more accessible information. Alongside this, there needs to be greater awareness, and understanding, of the health needs of disabled people.

All of this work will take into account how public services are integrated better with the unpaid contributions of families, carers and communities. This focus is essential as a key element of local public service reform programmes.

You said:

Better partnership working at higher level and joint funding/commissioning.

Return to Community Services (local shops and local people working together and for good of community) Higher standards and expectations for service and care

Increased investment in social care for older people, increased investment in community development, and support for the voluntary sector

More intermediate care beds to be available to enable fewer admissions to 24-hour care.

Centralised information would be good. After my husband's stroke, it was a nightmare trying to find the correct help, even now after 6 years we are still coming across help we didn't know about.

Together we will:

- Focus on preventing and managing long-term conditions to extend both the quality of life and reduce health inequalities for the population of Trafford.
- Ensure the most vulnerable people in our communities are offered timely high quality care that is sensitive to their needs.
- Work closely with the local area team and NHS England to ensure people who require specialist care access high quality care in a timely manner.
- Continue to develop integrated services through a partnership approach.

Trafford CCG has the following arrangements in place in order to continue with the integrated care strategy.

- An integrated care board is in place which has strategic representation of GP clinical leads, voluntary sector, service providers and commissioners.
- A local program office to deliver and implement the strategy for integrated care, reporting to the integrated care board, CCG board and health and wellbeing board on progress.
- A comprehensive programme plan that tackles all areas of health through redesign of service using the principles of integration.
- Development of primary care to be able to offer enhanced services that allow people to access care outside the hospital environment.

- Focus on respiratory and emergency care looking at early intervention and safe early discharge from hospital.
- Ensuring that through the data sharing work and risk stratification that people at risk are identified early and appropriate support care given.
- Systems to target continued improvements with respect to more choice and driving up quality of services, (see the strategy on a page diagram) in line with the CCG's quality strategy, this includes the use of evidence based research and innovation.
- Fully agree and implement service improvement programmes taking into account the local and national findings of work with respect to the Confidential Inquiry into premature deaths in people with learning disabilities, Winterbourne View Review Joint Improvement Programme and statutory Autism Act Delivery Programme.
- Enabling structures are in place to drive up quality and promote re-design of services with an in house education team and use of technologies such as map of medicine to support high quality clinical decision making.

Focus on achieving improved Health Outcomes:

- Improve self-management of respiratory disease to reduce exacerbation by patient education, additional services in winter months, improved oxygen services and pulmonary rehabilitation.
- People who are experiencing acute respiratory exacerbations, are to have access to intensive home programme support.
- Continue to offer education programmes to patients and professionals on diabetes care.
- Continue to develop services for palliative care in line with the right to choose where to die with a focus on shared information, education, integrated care and additional respite care.
- We will work together to ensure that there are targeted interventions to reduce harm caused by smoking, alcohol, drug misuse, a poor diet and lack of exercise which may lead to long term conditions.
- The use of Health Action Plans will enable the client and their carer to take better care of their needs.
- Improved access to public health improvement programmes such as weight management, physical activities, and screening programmes.
- Ensure we have specialist services in the community for those people with complex or multiple conditions; this will include community geriatricians, community matrons and combined health and social care teams.

- Improve access to intermediate care services so that those who require additional nursing and rehabilitation, can rapidly access it when required.
- Develop a weight management programme that offers a whole system approach from clinic based intervention and support to surgery where appropriate.
- Improve services for those with learning disability through a range of measures including the identification of 'learning disability champions' in each practice and hospital to support awareness raising , training, audit and sharing of best practice and ensuring effective networking with community learning disability teams and primary care/acute liaison nurses.
- A priority for the teams is to ensure that those people with learning disabilities who require in patient care, are able to access as close to home as possible (as referenced in the winterbourne report).

Priority 5: Increase physical activity

What we know about Trafford.

Trafford is an active borough and is above the national average for participation in sport and physical activity. The initial Active people survey in 2006 identified that 22.9%, against 21% of the adult population nationally who take part regularly in sport and active recreation. The second round of Active People survey (2008) identified that Trafford had improved its activity levels to 29.2% compared to the national average of 21.4%. This trend levelled out for the APS3 and 4 providing Trafford with an overall average participation over the study of 27.1%.

Trafford at 27.1% is also above the regional average. Regionally, regular participation averaged at 21.4% and ranged from a high of 30.9% in the South East region to a low of 19.3% in the West. Sport and recreation participation in the North West, as a region, is level with the national average.

Walking is the most popular recreational activity (239 different sports and recreational activities were counted) for people in England. Over 8 million adults aged 16 and over (20%) did a recreational walk for at least 30 minutes in the last 4 weeks. 5.6 million people (13.8%) swim at least once a month while 4.2 million people (10.5%) go to the gym. There is strong evidence that woodland provides attractive areas for people to go for walks, and it also contributes to social inclusion and wellbeing. Access to green spaces is associated with better mental and physical health across socioeconomic groups.

Trafford Community Leisure Trust is the main provider of physical activity opportunities in the borough and its aim is to have “more people, more active, more often”. Trafford Community Leisure Trust provides centre based activities alongside community programmes delivered through the Sport Trafford development team. Trafford’s participation levels are above the national average and in the top quartile of the country, at least 3 days x 30 minutes, moderate intensity participation (sport and recreation walking and cycling) per week (all adults).

Physical Activity amongst Young People:

The Government has recently changed the focus for delivery for school sport and they have developed a new approach focussing on competition. Unfortunately the funding for developing school sport has been reduced and the new infrastructure does not monitor the amount delivery of sport in schools so it is difficult to establish figures for activity levels. School Games Organisers are a new position specifically developed to support competition across schools. The aim is to engage schools to participate in a competition structure, develop a volunteer workforce of young leaders, provide support for ‘out of hours’ clubs and develop a range of ‘Change4life’ clubs to support participation in competition. The programme will act as a vehicle to deliver positive outcomes for all young people supporting them to achieve their personal best as part of the London 2012 legacy for young people.

Trafford has sustained the School Sport Partnership based at Flixton Girls School and The Dean Trust Ashton on Mersey School to provide a strategic partnership with Sport Trafford which is the development team for Trafford Community Leisure Trust. This partnership provides programmes, funding and resources to increase sport, physical activity and leisure opportunities for young people. In addition to this, Sport Trafford provide in and out of school coaching programmes, school to club links, community projects, leadership, training courses and physical activity initiatives. Sport and physical activity offers structured and disciplined diversionary opportunities for young people as a crime prevention measure and therefore compliments the Reducing Crime, Protecting People Strategy.

Physical Activity amongst Adults:

Trafford physical activity levels have increased between the APS1 (2006) to the APS4 (2012) by an average of 4.2% and this has exceeded initial expectation. The National target is a 1% increase year on year up to 2012. This provided Trafford with a target of 25.9% of the population achieving the recommended amount of physical Activity per week.

You said:

Give health professionals and others working with families the resources to issue free passes to sports centres gyms and swimming.

Give youngsters fitness points they can earn by walking to school joining a football team or after school sports club, going on a bike ride or long walk. They can then redeem their points to go towards health treats or equipment like a football or free swimming tickets.

Set up fun ways of getting fitter.

Ensure that leaflets are delivered to EVERY home in Partington and Carrington detailing what sports, leisure and social opportunities are available to each sector of the community i.e. parents and babies, OAPs, men or women only. Many of the facilities are underused due to lack of knowledge or encouragement.

Increased availability of active leisure activities for people of all ages

Free exercise sessions.

More physical activity

Offer a cheaper way to keep fit and healthy - accessing the gym can be costly for a lot of families.

Provide increased guidance at Primary Care level e.g. GP practices for good practices such as anti-smoking, anti-obesity and simple physical activity either by means of more literature or well publicised workshops.

Encourage more physical activity. For example I walk a dog for the charity the Cinnamon Trust. This helps infirm people keep their pets. Working in collaboration with this charity would enable overweight people to get fit for free by walking someone else's dog.

People need better and easier access to exercise equipment, swimming pools etc.

Use physical activity as a preventative measure.

Together we will:

- Ensure that strategic planning processes contribute to creating a local environment, including facilities for outdoor recreation, physical activity and play that support an active lifestyle.
- Work with partners to increase participation levels and offer pathways to progression.
- Build on and support the work of the School Sport Partnership to increase participation in school sport and physical activity.
- Continue to support activities/initiatives for the under 5's.
- Invest in walking and Nordic walking schemes.
- We will identify gaps in provision and target interventions where they are most needed, e.g. women and girls', ethnic minority communities and young people between the ages of 14 - 24
- Link to the Trafford Partnership Volunteering Strategy to promote and develop volunteering and coaching in sport and physical activity.
- Invest in information provision and marketing of what is available.
- Work with people who have mental health, learning and physical disabilities.
- Continue to extend and promote Active Trafford scheme to communities most at need.
- Develop the physical activity referral scheme to increase participation levels and increase health: Develop to enhance the Active Trafford Referral Scheme.

- Extend the walking programmes - for children, older adults and community groups. Cycling programmes - for children in schools and cycles schemes for community groups.
- Continue to target excluded groups to break down barriers to participation in physical activity.
- Continue to deliver, develop and expand the Healthy Hips and Hearts older peoples exercise programme throughout Trafford.
- Build on the successful London 2012 Inspire mark's gained in Trafford and capitalise on the demonstration effects and festival effects of the London 2012 Olympic and Paralympic Games, to encourage sustainability by seeking to inspire and encourage healthy and active lifestyles.
- In partnership with Transport for Greater Manchester, develop bike hubs and led bike rides using the Sale West model. Also, develop bike skills/maintenance sessions in community settings.

See Trafford Sport and Physical Activity Strategy 2013, Trafford Community Leisure Trust's Vision 2020 and the Sport and Leisure Strategy.

The Strategic Sport and Physical Activity Partnership has an ultimate goal to increase participation levels in sport and physical activity and provide activity delivering real health outcomes.

The framework has a focus on coordinating work with partners, using their knowledge, resources, experience and skills to support the work of the Partnership to ensure that it is action focussed.

By taking this approach, the partnership aim to reach increased participation levels across various sports, improve health and well-being, reduce crime and, driving and informing future delivery across Trafford's communities.

Their aim is to work in partnership with the environmental partnership to improve the provision of sporting facilities and the use of green space and environment for physical activity in the borough such as running, cycling and walking.

Priority 6: Reduce the number of early deaths from Cardiovascular Disease (CVD) and cancer.

What we know about Trafford.

Mortality rates for Cardiovascular disease (CVD – covers coronary heart disease & coronary artery disease which can lead to heart attacks and heart failure and cerebrovascular diseases which can lead to strokes) have fallen by almost 50% in the last 15 years and the gap between the least deprived and most deprived areas has decreased by over 60% since the beginning of the century. Despite this, big inequalities in premature death due to CVD remain in Trafford. The premature mortality (people under 75) rate for all circulatory diseases (2006-10) in Bucklow-St Martins – the highest – is almost treble that seen in the ward with the lowest rate – Hale Central. The next highest rates were observed in Clifford, Stretford and Sale Moor, whilst the next lowest rates were observed in Hale Barns, Brooklands, Village and Altrincham.

When viewed by deprivation quintile, the mortality rate amongst the most deprived 20% of the population was, for men, substantially more than double the rate seen in the least deprived 20% of the population. For women, this 'social gradient' is less pronounced.

South Asian men are more likely to develop CHD at a younger age and have highest rates of myocardial infarction. Black people have the highest stroke mortality rates.

Cancer is the leading cause of death for people under 75 years in Trafford and accounted for 38% of premature deaths in Trafford in 2008-10. The incidence of cancer in Trafford is rising, with around 1,200 new diagnoses each year and it appears to be rising faster than the national and regional rates. However, mortality from cancer in people aged under 75 is falling and is similar to that seen nationally. There are approximately 500 deaths per year due to cancer in Trafford.

It is estimated that there are approximately 6,900 people who have been diagnosed with cancer and who are still alive in a year. Of these, 36% are aged 75 years or over. In addition to the cancer itself, many people being treated for cancer experience some of the unpleasant side effects. Living with cancer for many people is similar to living with chronic disease.

Whilst the incidence rates of cancer in Trafford appear to be higher than comparator groups, the mortality rates are similar, or better than those groups. This would suggest that there is a higher rate of early identification of cancer and so earlier treatment leading to better outcomes and chances of survival for people in Trafford.

Rates of premature deaths from all cancers show much higher rates in the most deprived part of the population compared to the least deprived. The rate of

premature mortality from all cancers is highest in the wards of Gorse Hill, Longford and Bucklow-St-Martins. The rate in Davyhulme West is significantly lower. The mortality rate for cancer in the most deprived 20% of the population is almost double that seen in the least deprived 20%. This gradient is especially stark in men highlighting the importance of men's health in tackling inequalities in Trafford. However, NW data shows there is no clear trend in five and one-year survival by level of deprivation (NWCIS 2010).

The most common causes of cancer for men in Trafford are prostate, lung and large bowel. The most common causes for women are breast cancer, lung and large bowel.

Whilst incidences are rising and mortality rates falling in most cases, some cancers such as oesophagus (the gullet) and upper gastro-intestinal, are on the increase.

Whilst data shows that generally, mortality and incidence rates rise with increasing levels of deprivation, this does not appear to be the case for breast cancer, where it appears that women from the least deprived quintiles have higher mortality rates.

Improving lifestyles

The teams are working closely together to develop a primary care cancer strategy which focuses around early detection and intervention services will be integrated to ensure people receive seamless care in the most appropriate setting, this requires people to be educated in self-care with an understanding of appropriate screening and early symptom recognition.

Changes in lifestyle can help to reduce the risk of developing cancer and also cardiovascular disease. It is estimated that over 30% of circulatory disease and many cancers could be avoided by quitting smoking, improving diet and increasing physical activity.

Improving the environment in which people live can make healthier lifestyles easier. Lower socioeconomic groups and those living in more deprived areas often experience an environment less conducive to health.

Smoking is the single biggest preventable factor for cancer followed by obesity (Cancer Research UK 2012). After these factors, alcohol is one of the most important modifiable risk factors for cancer. Even moderate alcohol consumption can increase the risk of mouth, throat, liver, breast, and bowel cancer. Prevention of cigarette related fires in the home is also part of the Safer Trafford Partnerships aims and objectives.

There is increasing evidence that increased physical activity during and after treatment may improve survival for breast, colon and other cancers.

Public awareness of the signs and symptoms of cancer is often low and this may contribute to late presentation. This in turn leads to late referral and to the disease being at a more advanced stage when it is diagnosed, there is a direct link between

stage at diagnosis and survival outcome (Department of Health 2012). Measuring the public's awareness of the signs and symptoms of cancer could help understand patterns of awareness and the reasons why awareness is low. This could then help reduce the variance in breast, cervical and bowel screening in Trafford.

You said:

Plan for an environment where people love to live. This would include areas for children to play safely, areas to enjoy physical activity, easy access to healthy food, less fast food takeaways, normalisation of cycling with safer cycling routes and cycling incentives and improved public transport.

Ban smoking in public places (Outdoor spaces – Parks/play areas).

Greater investment in prevention services.

Improve education so that people can take responsibility for their own health and wellbeing rather than abdicate responsibility to the NHS and other agencies.

Bridge the gap in health inequalities - aspiring to the highest common denominator, through improved educational outcomes, leading to employment and better quality of life.

Provide people with information on health lifestyle choices including information on mental health and diet.

Access to training around food and meal preparation - healthy eating.

Drop in centres to promote health and wellbeing i.e. to provide info of healthy recipes and food choices, sport and activity info (cycle route maps, sports group/club details in local area), offer taster sessions for different activities such as sport and cooking, vouchers to try sports activities for free/discounted (1 free session etc. to get people interested), provide general health info, smoking cessation etc.

Early intervention is the way to go.

Ensure access for all to appropriate health services e.g. screening

Development of an improved home/community health provision.

Diagnostics, e.g. blood testing, x-rays, scans etc. to be more quickly accessed for fast results available to GP's and to have these services increased in local areas for easier and quicker access for patients. User-friendly hours extended as part of the package. Some of these facilities would be located in or near GP's place of operation.

Public awareness and mobile, walk-in clinics for common checks e.g. weight, skin cancers, blood pressure, diabetes, cholesterol, cataracts etc.

Regular check-ups to spot health problems before they become life threatening, local doctors available in the evening for those working at a distance.

Health checks in pubs and clubs, especially for men

Free sign up to diet classes for obese people saving money in later life if successful

Together we will:

- Reduce obesity, reduce alcohol consumption and increase physical activity (see priority 1, 3 and 5).
- Reduce tobacco consumption through the Trafford Tobacco Control Strategy (see separate tobacco control strategy for more detail) and Stop Smoking Services.
- Continue with the NHS health check programme to review all 40-74 year olds without existing cardiovascular disease and establish their risk of developing the disease and provide advice on how this risk can be reduced. This check is offered to each eligible person every five years.
- Continue to support public and staff training to improve awareness of the early signs of cancer and ensure timely access to diagnostic tests and appointments across Trafford.
- Work with local communities, service providers, and health data analysts to identify areas in Trafford for enhanced promotion work for early detection and health checks, and ensure that all members of the community are given the opportunity to improve their health.
- Reduce inequalities in CHD in males by encouraging health checks in places other than GP surgeries and ensure the needs of South Asian men are met as they are at greater risk of CHD.
- Programmes of screening, targeting particular groups – people with disabilities, men, BME and LGB&T communities.
- Ensure we have high quality screening programmes in place for bowel, breast and cervical cancer. We will ensure our screening targets as set by the national performance measures are met.
- Work with local communities to ensure that lifestyle advice is supported by good information including local services to support their needs.

- Improve take up of the bowel cancer and breast screening programmes which can pick up cancer early.
- Improve take up of the HPV immunisation and cervical screening programmes, which can prevent cancer developing.
- Improve take up of the abdominal aortic aneurysm screening programme for men aged 65 years, which can prevent death from rupture of a weakened aorta (the main arterial blood vessel in the body).
- Ensure appropriate management of CHD and cancer in line with best practice e.g. NICE guidance through our contracts with providers of services.
- Ensure that those patients who have potential diagnosis of cancers are fast tracked into the most appropriate facilities which offer IGC compliant services.
- For those patients at the end stages of their disease ensure they are supported through the last days of life pathway with appropriate holistic services to support them
- For people who experience cardiovascular symptoms such as transient ischemic attacks ensure rapid access clinics for assessment and treatment are readily available
- For those people that have a cerebral vascular accident access to hyper acute centres are in place with step down to a designated stroke unit
- Ensure people with long term conditions who require complex treatments receive expert care through the integrated care system with access to a range of teams including community matrons and specialist consultants in the community.

Outcome Three: Improved mental health and wellbeing.

Support people with enduring mental health needs, including dementia, to live healthier lives. (Consultation score: 39.5%).

Reduce the occurrence of common mental health problems among adults. (Consultation score: 33.3%).

Priority 7: Support people with enduring mental health needs, including dementia, to live healthier lives

What we know about Trafford.

Mental health is an issue that cuts across the life course and can affect people young and old. It is also an 'equal opportunities' affliction, affecting people across the social scale. It is estimated that one in four of us will suffer from mental health problems at some point in our lives. Mental and behavioural disorders are present at any point in time in about 10% of the adult population. One fifth of teenagers under the age of 18 years suffer from developmental, emotional or behavioural problems, one in eight have a mental disorder; among disadvantaged children the rate is one in five. Psychiatric conditions now account for five of ten leading causes of disability and premature death, and increase the risk of physical illnesses. The economic impact is wide-ranging, long-lasting and enormous.

Mental health is the single largest cause of disability in the UK and accounts for up to 23 per cent of the total burden of disease and 13 per cent of NHS health expenditure. In Trafford, the health needs analysis demonstrates that mental health is both recognized as a significant need mirroring national results almost exactly and is seen as a priority for professionals and service users with their carer's. Despite this, mental health expenditure in Trafford at present remains low against national comparisons. By contrast, the return on this investment in terms of key national service performance criteria is very positive, with all targets achieved through effective collaborative design, development and delivery programmes.

As such, the existing and refreshed Mental Health Commissioning Strategic Plan (2008-13) has ensured a gradual increase in investment in this area and related services, with agreed positive outcomes reported by a range of stakeholders. Through external validated reviews Trafford is seen to currently deliver very high quality outcomes with continuing relative low levels of investments compared to ONS, regional and national comparators based on the Department of Health commissioned work from the Association of Public Health Observatories (APHO) linking health outcomes and expenditure using Programme Budgeting. This includes a comprehensive set of specialist community and in-patient mental health services, as well as individual community care packages.

The importance of good mental health and wellbeing is a key factor for many health problems and behaviours. People with lower mental health and wellbeing are more likely to smoke, drink unhealthily, be obese, have lower physical activity and eat unhealthily. All these contribute to lower life expectancy. Mental ill health has impacts on certain populations e.g. people from black and ethnic minority communities, homeless people and other socially excluded groups. The links between mental health and wellbeing and the whole range of socio-economic determinant factors is now well documented.

The King's Fund report on Long Term Conditions and Mental Health: the cost of co-morbidities, published in February 2012, noted that co-morbid mental health problems raise total health care costs by at least 45 per cent for each person with a long-term condition. Between 12 per cent and 18 per cent of all NHS expenditure on long-term conditions in England each year are linked to poor mental health and wellbeing.

As a result, *No health without mental health*, a cross-government mental health outcomes strategy for people of all ages was launched in February 2011. The Strategy sets a clear and compelling vision for improving mental health and wellbeing in England.

The local Trafford strategy and refreshed commissioning strategic plan work programmes adopted by the CCG mirror the national implementation framework guidance which aims to bring about significant and tangible improvements in people's lives by ensuring:

- Mental health has parity of esteem with physical health within the health and care system.
- People with mental health problems, their families and carers, are involved in all aspects of service design and delivery.
- Public services improve equality and tackle inequality
- More people have access to evidence-based treatments
- The new public health system includes mental health from day one
- Public services intervene early
- Public services work together around people's needs and aspirations
- Health services tackle smoking, obesity and co-morbidity for people with mental health problems
- People with mental health problems have a better experience of employment
- We tackle the stigma and discrimination faced by people with mental health problems

The impact of more people living into very old age has huge implications for mental health services in Trafford. As people get older, the likelihood of developing dementia increases. By the age of 90, around 30% of people will be living with dementia. The huge increase in this age group over the next twenty years and beyond, linked to this prevalence rate is what is often referred to as the dementia time bomb.

Dementia is a long-term condition. Some people live with it for about 10 years and there are low rates of diagnosis compared to the numbers of people estimated to live with the disease. It is estimated that only around 40% of people living with dementia have a diagnosis. On average people live seven years after developing symptoms, and two years after diagnosis. This is because many people are not diagnosed until late in their illness. In 2011, there were 972 people registered with a Trafford GP with a diagnosis but it was estimated that there would be around 2,650 people in the Borough living with dementia. These figures would seem to indicate that Trafford reflects the national situation, in that there are currently high numbers of people with dementia with unmet needs and remaining undiagnosed.

Dementia patients are disproportionately represented in acute and residential care settings. One in four adult hospital beds is occupied by a patient with dementia. Two-thirds of all people living in care homes have a form of dementia.

Of those diagnosed, most people with dementia live at home, supported by neighbours, communities and mainstream services. Two thirds of people with dementia live in the community. The remaining third live in care homes and are usually at a more advanced stage of the illness.

Whilst dementia is not curable, it is estimated that about half of all cases have a vascular component (i.e. vascular dementia or mixed dementia) so there is an opportunity to minimise the effects of dementia, or prevent it altogether for some people through health promotion messages on diet and lifestyle. Potential risk factors for dementia include hypertension, heavy alcohol use, smoking and diet. Reducing the prevalence rates for obesity and depression among older people and increasing physical and intellectual activity may also be protective.

There is a need for early identification of people with dementia in the community. Although general population screening for dementia is not recommended, GPs should take the opportunity to review patients that they see regularly for other conditions, such as heart disease, diabetes, asthma and hypertension. Early identification of mild cognitive impairment, and other symptoms that may indicate onset of dementia, will enable the patient to receive an early diagnosis and appropriate advice and support.

Evidence suggests that early provision of support at home can significantly decrease institutionalisation and costs associated with dementia, even in complex cases. Early diagnosis and intervention improves quality of life of people with dementia and early intervention has positive effects on the quality of life of family carers.

Mental health problems among older adults constitute a huge and growing burden on NHS and social care services. Dementia, in particular, is associated with high service costs, but importantly depression is even more prevalent and highly disabling for older people.

Dementia patients are also disproportionately represented in acute and residential care settings. One in four adult hospital beds is occupied by a patient with dementia. Two-thirds of all people living in care homes have a form of dementia. Further:

- 66% beds occupied by older people
- 33% by patients with dementia
- 48% are in acute beds for reasons other than medical
- 60% will have or acquire a mental disorder during admission

As the National Dementia Strategy recommends, building on the systematic and integrated approach initiated in Trafford to dementia diagnosis, assessment and care would clearly improve the experience and outcomes for those with dementia and their carer's and would also reduce emergency admissions, re-admissions and length of stay in over 65s and delay or reduce admissions into residential care.

You said:

Focus on improving mental health to bring a change in peoples' physical health.

Improve the speed and efficiency for people to see doctors within the hospital setting. Increased community funding for home support in both health and social care

Make sure that the elderly who are ill and alone, by this I mean their family live a distance from them are well looked after, and make sure that they eat and drink and get the specialist medical help they need.

Mental health issues need looking at, there is not enough support for people with mental health problems.

Better partnership working at higher level and joint funding/commissioning.

More reliable home care for the sick and elderly

Increased investment in social care for older people. Increased investment in community development, and support for the voluntary sector

Have more trained staff to go out into the community to help keep people in their own homes for longer and be near family and friends.

Implementing social programs incorporating various activities (i.e. forms of exercise, creativity, discussion groups, social groups (going to the movies/ theatre etc.) in general for little or no fee (not necessarily for all activities but for those that can help in health issues (i.e. exercise, creativity like drama, art etc. as forms of expression) for those who may have found it difficult to mix because of physical and mental health issues.

Integrated emotional support services with physical health services.

Localised wellbeing hubs within library and community buildings improve social interaction for older people - isolation results in depression which results in bad health.

Together we will:

Target continued working to reduce physical health inequalities through:

- Increased proactive health screening, health action plans and active care management for those with long term conditions.
- Increased numbers of people with mental health difficulties and learning disabilities accessing specialist services with up-to-date annual health reviews.
- Reduced levels of inappropriate anti-depressant prescribing.
- Reducing complaints and concerns about equal access to quality primary care and specialist health services.

Continue to focus on improved access through:

- Increasing the range and capacity of services for people with common mental health difficulties.
- Enhanced psychological and related support for people with complex enduring mental health conditions, including Autism, ADHD, complex common mental health problems and personality conditions.
- Increased uptake of primary care and community-based self-help/psychosocial interventions.
- Reduced waiting times to access effective evidence-based talking therapies.
- Single point of access for mental health referrals with triage by clinical teams to the most appropriate services.

Ensure the availability of effective and enhanced specialist mental health services by:

- Improving access to appropriate flexible pathways between primary and secondary care, focusing on older people with dementia and depression.
- Improving response rates for detection and early identification of problems relating to common mental health difficulties, severe mental health difficulties and neurological impairments/dementia across all age groups.
- Increasing numbers of people with severe and enduring mental health difficulties and learning disabilities receiving NICE-compliant support.
- Reducing number of unnecessary referrals to specialist services and out-of-area placements.
- Reducing inappropriate admissions, readmissions and lengths of stay in specialist in-patient services.
- Additional sufficient capacity in effective local psychiatric liaison services and RAID services, to support both dementia and other vulnerable patients.

Sustained joint working in partnership with Trafford Council on Mental Health Promotion, Recovery & Social Inclusion activities such as:

- Improving positive mental health and increased awareness of resilience building for vulnerable individuals and groups, including those at risk of abuse and domestic violence.
- Increasing access to combined health and social inclusion initiatives, including arts, cultural and voluntary work.
- Increased take up of self-help and resilience building initiatives through social/exercise prescribing and bibliotherapy.
- Increasing numbers of individuals in local settled home accommodation.
- Increasing numbers of individuals engaged in paid/unpaid work and decreasing numbers of unemployed individuals due to mental illness and disabilities.

Provide better support for carers and older people in partnership with Trafford Council through:

- Increased range of health and social care support services for older adult service users and their carers – targeting additional short breaks for carers of people with complex health conditions to delay community breakdown, support carers to achieve their full education and employment potential; enable personalised support for carers so they can live a full life.
- Increased information, practical support including short-term breaks and reduced carer burden through increased proactive health screening, health action plans and active care management of carers to remain mentally and physically well.
- Increasing access to wider mental health support resources, self-help groups, coaching/mentoring and talking therapies
- Support implementation of the Trafford's Dementia Strategy (developed in partnership with Trafford Council, Trafford CCG , Age Concern Trafford, clinicians, care providers and voluntary sector providers, and strongly influenced by individual and group consultations with people with dementia and their carers) and the resulting action plan priorities for:
 - Consistency across providers and common effective practice approaches across service providers
 - Enhanced service coordination
 - Better service information
 - Overcoming critical gaps including: better needs assessment, improved community personal support services for people living at home, more memory assessment/treatment clinics, improved intermediate care for people with dementia, responsive crisis / out-of-hours support, and improved end of life care
 - Shifting resources from reactive to prevention services
 - General public education / tackling stigma

Priority 8: Reduce the occurrence of common mental health problems among adults.

What we know about Trafford.

Mental health is an issue that cuts across the life course and can affect people young and old. It is also an equal opportunities affliction, affecting people across the social scale. It is estimated that one in four of us will suffer from mental health problems at some point in our lives. Mental and behavioural disorders are present at any point in time in about 10% of the adult population. One fifth of teenagers under the age of 18 years suffer from developmental, emotional or behavioural problems; one in eight has a mental disorder; among disadvantaged children the rate is one in five. Psychiatric conditions now account for five of ten leading causes of disability and premature death and increase the risk of physical illnesses. The economic impact is wide-ranging, long-lasting and enormous.

The importance of good mental health and wellbeing is a key factor for many health problems and behaviours. People with lower mental health and wellbeing are more likely to smoke, drink unhealthily, be obese, have lower physical activity and eat unhealthily. All these contribute to lower life expectancy. Mental ill health has impacts on certain populations e.g. people from black and ethnic minority communities, LGB communities, homeless people and other socially excluded groups. The links between mental health and wellbeing and the whole range of socio-economic determinant factors is now well documented.

Hence it is not surprising that many of the effective preventive measures are harmonious with principles of social equity, equal opportunity and care of the most vulnerable groups in society. As such, collaboration between mental health, public health and other sectors is complex but necessary for making prevention programmes a reality.

Biological, psychological, social and societal risk and protective factors and their interactions have been identified across the lifespan from as early as foetal life. Many of these factors are malleable and therefore potential targets for prevention and promotion measures. High co-morbidity in patients with mental disorders and their interrelatedness with physical illnesses and social problems stress the need for integrated public health and wellbeing policies, targeting clusters of related problems, common determinants, early stages of multi- problem trajectories and populations at multiple risks.

The majority of mental health issues are dealt with and managed at primary care level, by GPs, who respond with a range of strategies to deal with the 90% of common mental health problems such as anxiety, depression and post-traumatic stress reactions.

Preventing mental ill health represents a high opportunity with estimates of the burden on ill health ranging from 9 - 23% with the health and economic cost in England estimated at 77.4 billion pounds in 2003. Mental health promotion interventions vary in scope and include strategies to promote the mental well-being of those who are not at risk (e.g. through promoting positive psychological health through the five ways for wellbeing), those who are at increased risk, and those who are suffering or recovering from mental health problems. It is therefore an enabling process, done by, with and for people.

Social, environmental and economic determinants of mental health can be divided in two:

Risk factors (e.g. access to drugs and alcohol; displacement; isolation and alienation; lack of effective education, transport and housing; neighbourhood disorganisation; peer rejection; poor social circumstances; poor nutrition and sleep; poverty; racial injustice and disadvantage; urbanisation; violence and delinquency; war; work stress; and unemployment).

Protective factors (e.g. empowerment; positive interpersonal interactions; social participation; social responsibility and tolerance; ethnic minorities integration; effective social care and services; social support and community networks; work and meaningful occupation).

Mental disorder prevention targets those determinants that have a causal influence, predisposing to the onset of mental disorders. In this case, risk factors are those associated with an increased probability of onset, greater severity and longer duration of major health problems while protective factors are conditions that improve people's resistance to risk factors and disorders.

Mostly individual protective factors are identical to features of positive mental health, such as self-esteem, emotional resilience, positive thinking, problem-solving and social skills, stress management skills and feelings of mastery.

There is strong evidence on risk and protective factors and their links to the development of mental disorders. Both risk and protective factors can be individual, family-related, social, economic and environmental in nature. Mostly it is the cumulative effect of the presence of multiple risk factors, the lack of protective factors and the interplay of risk and protective situations that predisposes individuals to move from a mentally healthy condition to increased vulnerability, then to a mental problem and finally a full-blown disorder. Therefore effective interventions aim to counteract risk factors and reinforce protective factors along the lifespan in order to disrupt those processes that contribute to mental dysfunction.

The main evidence-based factors related to prevention for mental disorders are:

Risk factors (e.g. academic failure and scholastic demoralisation; attention deficits; caring for chronically ill or vulnerable people; child abuse and neglect; chronic insomnia; chronic pain; communication deviance; early pregnancies; elder abuse; emotional immaturity and days control; excessive substance misuse; exposure to violence, aggression and trauma; family conflict or family disorganisation; loneliness;

low birth weight; low social class; mental illness; neurochemical imbalance; parental mental illness; parental substance abuse; perinatal complications; personal loss and bereavement; poor work skills and habits; reading disabilities; sensory disabilities or organic handicaps; social incompetence; stressful life events; and substance misuse during pregnancy).

Protective factors (e.g. ability to cope with stress; ability to face adversity; adaptability; autonomy; early cognitive stimulation; exercise; feelings of security; feelings of mastery and control; good parenting; literacy; positive parent-child interaction; problem-solving skills; pro-social behaviour; self-esteem; skills for life; social and emotional growth; stress management; and social support of family and friends).

As such, it is unsurprising that Trafford with the generally positive backdrop now presents as an area with both highly positive mental health and physical health outcomes, despite very low relative investment in mental health services.

Risk and protective factors have their strongest impact on mental health at sensitive periods along the lifespan, and even have impact across generations. For example, child abuse a parental mental illness during infancy and early childhood can lead to detestation and anxiety in later life as well as next generation, while secure attachment and family social support can reduce such risks. Maternal risk behaviour such as substance misuse during pregnancy and aversive events early in life can cause neuropsychological vulnerabilities. Marital discord can precede conduct problems in children, depression among women and alcohol-related problems in both parents. There are also inter-relationships between mental and physical health. For example, cardiovascular disease can lead to depression and vice versa. Mental and physical health can also be related through common risk factors, although research in this area of shared determinants is still developing.

However, it is clear that there are strong links between mental ill health and smoking, alcohol and drug problems. In addition, 9.8million working days were lost in Britain in 2009/10 due to work related stress, depression or anxiety alone, and until recently Trafford rated as an area for unusually high numbers of incapacity claimants with mental health and stress disorders.

You said:

Community wellbeing activities that help people to enjoy an active lifestyle and help them to learn how to deal with stress

Encourage use of local facilities to: improve physical wellbeing by exercise improve mental health and emotional wellbeing by contact with others and positive experiences (classes, hobbies social etc.) signpost support and educate by putting health messages in these venues.

Mental health issues need looking at. There is not enough support for people with mental health problems. People need better and easier access to exercise equipment, swimming pools etc.

More frequent health checks for children and over 50's including mental health assessment.

There needs to be an NHS Weight Watchers. This model is hugely successful in attracting people (even if some of the longer term benefits could be questioned). Once people attend, they can then get the help and support they need from professionals. Health Professionals also need to develop more of a 'social prescribing' mind-set. Many health problems are rooted in social issues, contributing and causing ill health. Addressing some of these issues by engaging professionals outside of the health sphere could have a potentially huge positive impact.

Friendly drop in centres which provide help for people's emotional and health problems

Employ 'Community Participation Workers' to encourage and motivate many more people to take part in and develop sports, leisure and social activities, especially the unemployed. Employ Skills Workers to teach (free of charge) skills such as painting, decorating, gardening, car maintenance, electrical, plumbing, woodworking, telesales, retail, work ethics, etc. in conjunction with the 'Community Participation Workers' with a view to providing people with Skills for Life and Work.

Disproportionate demand on police. Focus on reducing demand through early intervention, problem solving and support.

Make sure Health and Wellbeing are part of a holistic plan including housing, Education and employment as each of these areas effect people's mental and physical health.

I mentioned creative arts earlier. I think these can help people with confidence/mental and physical health issues as well as allowing them forms of expression and communication that some may struggle with otherwise. So implementing counselling and creative arts would, I believe, be useful.

Bridge the gap in health inequalities - aspiring to the highest common denominator, through improved educational outcomes, leading to employment and better quality of life.

Easy access to physical activity at all levels, opportunities for real challenge, the arts music dance, projects and programmes that develop self-esteem, self-worth, ambition, personal development and personal resilience, Drug use, alcohol use, self-harm, risky sexual behaviour, eating disorders all have an impact on health but all can be improved by having good personal resilience.

If people value themselves, then other behaviours like alcohol and giving up smoking will follow. Whilst some of our communities recognise that their health is worse than the average, reinforcing these negative images could have a negative impact on self-worth. This is why Trafford will be taking an asset approach as mentioned earlier.

The engagement process highlighted that improving mental health/self-esteem and self-worth are priority areas for Trafford in order to improve lifestyles.

Together we will:

- Address Trafford community needs and risk/protective factors (especially coping/dealing with adversity skills, high reasons for living, physical activity, family connectedness, supportive schools/colleges, positive health treatment, employment, exposure to positive role models/values and addressing where appropriate particular ethnic/religious/spiritual needs).
- Increased practical support for carers and parents to improve both physical and mental health.
- Enhance our local Child and Adult Safeguarding strategies and programmes.
- Base investment decisions in prevention programmes on principles of proven effectiveness.
- Address the multiple related outcomes in mental and physical health and social domains.
- Support the wider macro Health and Well Being strategies to reduce risk and enhance resilience by improving the quality of life of local Trafford people, and especially those vulnerable individuals and families.
- Targeted healthy places and healthy people initiatives such as: supporting better lifestyles (nutrition, exercise, sleep, occupation and education); local safer and stronger community network programmes; reducing the harm from addictive substances especially alcohol and support better balances between work, home and play.
- Intervening in the workplace.
- Continue the expansion and availability of evidence-based low intensity and high intensity/specialist Psychological Therapy and Talking Therapy service options to children and adults of all ages, enhancing mental health literacy in line with NICE guidance and supporting the prevention/early intervention agenda.
- Build on the range of Ageing Mentally Healthy programmes and investment in areas such as:
 - Enhanced social support and exercise interventions.
 - Early screening and intervention in primary care.
 - Depression and suicide prevention.
 - Better chronic medical and long-term conditions support that reinforces good mental health.

- Build local capacity and training through expanded blueSCI and other 3rd sector/mainstream services offering non-stigmatising positive mental health support programmes, especially where these offer opportunities for individuals to follow the 5 ways to wellbeing (Foresight Report NEF):
 - ∨ Connect with family and friends
 - ∨ Take notice
 - ∨ Learn a new skill
 - ∨ Be Active (This links to priority 5, increase physical activity).
 - ∨ Give

We believe that by focusing support on developing social networks, helping people to become actively involved in their community, participating in arts/creative and cultural activities, improving knowledge, skills and emotional well-being, that people will be less likely to need formal health and social care services.

Delivering the outcomes

Below is a highlighted list of strategies and plans in Trafford that impact on health and wellbeing. They have all contributed to the development of this strategy. The Trafford Partnership Structure supports the delivery/outcomes of these strategies (See the strategy on a page diagram).

Trafford Alcohol Strategy

A Healthy Weight Strategy for Trafford

Living well with dementia in Trafford

Trafford Commissioning Strategy Trafford Tobacco Control Partnership

Promoting Physical Activity A Strategy for Trafford

Strategic Sport and Physical Activity Partnership Framework

Trafford Community Leisure Trust's Vision

The Children and Young Peoples Strategy

Trafford New Health Deal

Trafford CCG Quality Strategy

Trafford CCG Commissioning Strategy

Crime prevention strategy: Reducing crime, protecting people.

"I think that the Health and Wellbeing document is detailed and comprehensive and is appropriately aligned to the CYP Strategy." (Consultation phase 2)

While this strategy focuses predominantly on the health and social care related factors that influence health and wellbeing, we recognise the importance of the wider determinants of health. Actions to address these will be delivered through the following partnership and strategic partners' organisational documents, relevant plans & strategies. An example would be, the recently developed Trafford Partnership Volunteering Strategic Vision, with regards wellbeing:

Our vision is aligned to the health and wellbeing strategy as we aim to ensure volunteers get a positive experience from volunteering. This is through feeling valued, increased social interaction, connecting with wider social networks, learning new skills and improving mental health and wellbeing. This is in line with research from the NEF (New Economics Foundation) regarding the 5 ways to wellbeing, these are: connect, take notice, learn a new skill, be active and give.

The synergies between some of these strategies are highlighted in the supporting strategy document. This supporting document also details our locality approach.

We want a shared vision with partners for Trafford, particularly for locality working and we see the health and wellbeing vision, *"Public health is everyone's business.*

We will reduce health inequalities through working with communities and residents to improve opportunities for adults and children to enjoy a healthy, safe and fulfilling life” supporting the shared vision with partners for Trafford, particularly for locality working and we see the Stronger Communities Board’s vision of flourishing neighbourhoods and communities that create a thriving, diverse, prosperous and culturally vibrant Trafford, becoming the Partnership’s vision for locality working.

DRAFT

Partnership working

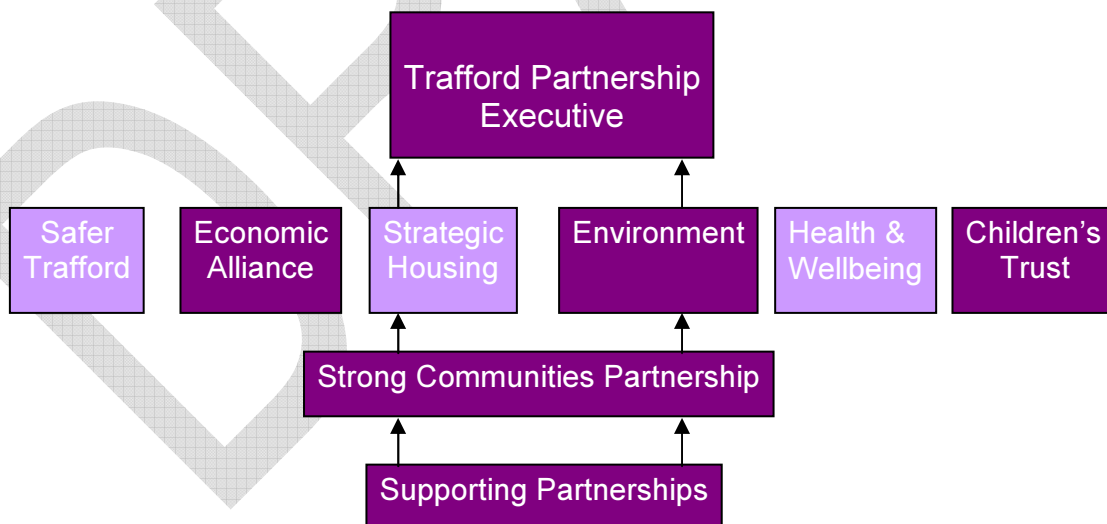
We recognise that partnership working is essential to make sure that we achieve the best possible outcomes for everyone who lives or works in Trafford. Local residents, statutory, voluntary, community and commercial organisations all have an important role to play in the delivery of the health and wellbeing agenda. This is even more imperative given the challenges brought about by the current economic climate and the introduction of government policies that will change how local services are delivered.

This strategy will strengthen joint commissioning for local NHS services, public health and social care services. Through working together we will:

Ensure patients and the public have a voice through Healthwatch Trafford. Healthwatch with partners will develop a method of ensuring stakeholders and the community have a voice on health and wellbeing issues and facilitate engagement. We also expect that Healthwatch Trafford will play a vital role in supporting the fostering of local partnerships and will, although a member of the health and wellbeing board, play a part in holding the board to account for ensuring the public's voice is appropriately embedded into boards' work.

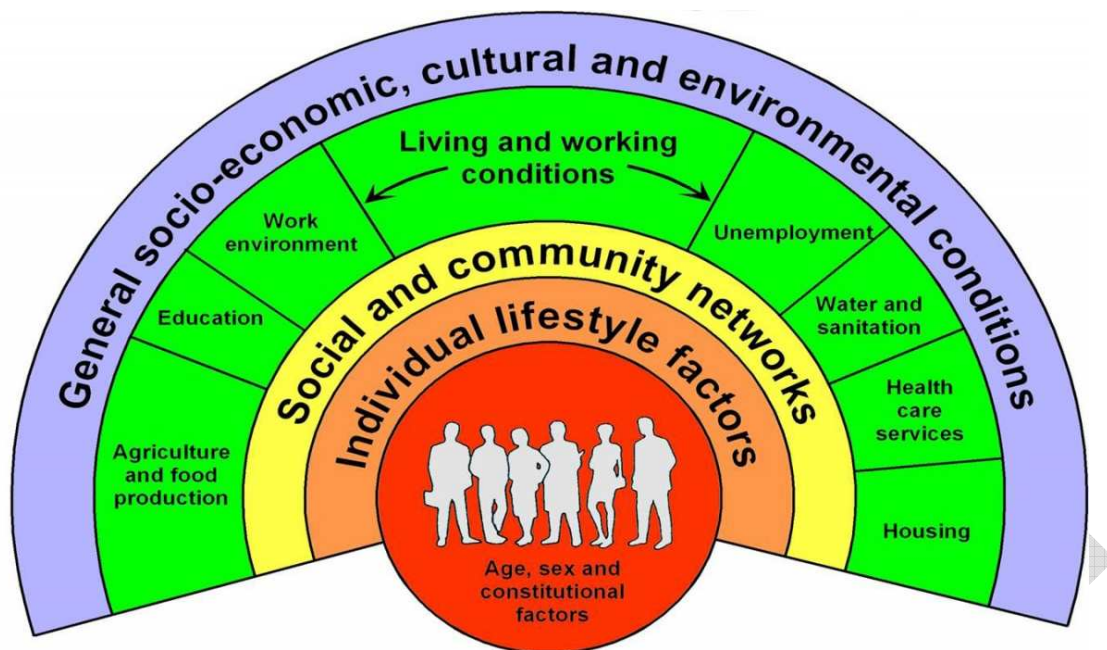
A Health and Wellbeing Action Plan Group has been established, chaired by the Deputy to Corporate Director of Communities, Families and Wellbeing to ensure an effective structure is wrapped around this health and wellbeing strategy.

Trafford Partnership Structure



Trafford Partnership Structure provides a framework for all the partnerships that contribute to improving the health of Trafford residents and reducing health inequalities.

Causes of Health Inequalities: Dahlgren and Whitehead Model.



Source: Dahlgren and Whitehead, 1991

The causes of health inequalities are complex, but largely the result of exposure to generations of multiple health risk conditions, arising from social, economic and environmental inequalities. The Dahlgren and Whitehead diagram above sets out the complex multi-layered factors which impact on the health of individuals. At the centre are those things over which individuals have little influence, including their age, gender and genetic inheritance. In the second layer are behavioural patterns such as smoking, diet and physical activity. In the third layer are social position, and relationships with family, friends and the wider community. The fourth layer includes the wider or underlying determinants of health, such as work environment, housing and living conditions, education and transport. In the outer layer are the economic, political, cultural and environmental conditions present in society as a whole. Tackling inequalities requires action within all these layers of influence. Therefore, other strategies such as volunteering and carer's strategies as well as partnerships such as the community locality partnerships, the four locality boards and the strong communities partnership board all have their part to play in improving health and wellbeing. See appendix 3 for a description of our approach to locality working.

Living and working conditions are affected by our housing strategy, and the strategic housing partnership, our streets and environmental conditions are affected by the crime prevention strategy under the Safer Trafford Partnership. Education is affected by our Children and Young Peoples Strategy and Children's Trust Board. Our economic environment is influenced by our Economic Development Plan and the Trafford Economic Alliance and the environmental conditions are shaped by the Green Infrastructure & Recreation Local Development Framework within the Trafford Environment Partnership.

All of these partnerships and strategies work together to inform the Trafford Partnership Executive who align activity to the 7 key objectives stated in the Trafford Vision 2021: a blue print report.

Progress on delivery of the health and wellbeing strategy will be communicated through the monitoring report to the health and wellbeing board. The chair of the health and wellbeing board (Cllr Dr Karen Barclay) will inform the Trafford Partnership Executive via thematic partnership updates

The CCG Quality Strategy

The CCG Quality Strategy that has been developed is the vehicle through which Trafford CCG ensures that the services commissioned in line with the Integrated Strategic Plan (which reflects the priorities set within this strategy) are safe, effective, and provide a positive patient experience.

The CCG Quality Strategy also sets the scene in relation to approaches that the CCG will lead on for improving quality. It takes into account the priorities within the Joint Health and Wellbeing Strategy and also incorporates other sources of data such as information about serious incidents that have affected Trafford patients, areas of concern within commissioned services, safeguarding information, and information from external regulators such as the Care Quality Commission.

The strategy has an operational action plan behind it with clear milestones, and will inform reports that are monitored by the Health and Wellbeing Board in relation to the delivery of the Joint Health and Wellbeing Strategy.

Third Sector Trafford Commissioning and Funding Strategy

Thrive Trafford

Thrive is a partnership between Pulse Regeneration and Trafford Housing Trust delivering support to third sector organisation's and communities in Trafford.

Thrive's aim is to help Trafford Council and the Trafford Partnership to deliver their vision for a 'thriving third sector'.

Thrive's services include capacity building, funding support, community engagement, voluntary sector grants, private sector engagement, and volunteering.

Thrive Trafford is working together with all partners in delivering an innovative service which is enterprising, responsive to change, and sustainable.

Trafford Partnership's Third Sector Strategy recognises the voluntary sector's ability to deliver effective and innovative support that reaches into the heart of our local communities. The diversity and wide range of local voluntary sector organisations means that it has a highly significant role in helping to improve the health and wellbeing of people who live and work in Trafford, particularly vulnerable adults and children.

The strategy sets out clear roles and responsibilities in a two-way relationship with the voluntary sector which will:

- Significantly improve the clarity and accountability of funding to the local voluntary sector
- Bring consistency to how we work with partner organisations
- Provide a transparent, accessible and equitable process
- Enable Trafford Council, Trafford CCG and other public sector partners to more effectively manage and monitor the performance of contracts
- Improve services for residents and ensure services commissioned are those most needed
- Use a commissioning approach to ensure value for money is achieved

Monitoring and implementation of the strategy

This strategy will be monitored by the Health and Wellbeing Board, and re-evaluated in light of feedback we receive and on-going consultation with members of the public and other stakeholders - as well as national learning from experience across the country being collated from the Department of Health and Communities and Local Government. This will ensure that the health and wellbeing strategy remains effective and reflects what matters most to the people of Trafford.

The National Public Health Outcomes Framework will enable us to set measures and establish data sources to track progress towards to improving the health of the population. A dashboard of performance indicators will be set up as a framework to monitor progress on priorities and actions. This will be accompanied by a series of agreed actions, which will set out a programme of activities - and progress will be reported. An equalities impact assessment (EqIA) has been completed. The full EqIA can found at: www.infotrafford.org/hwbstrategy.

This first Health and wellbeing strategy has been developed during a period of preparation for the council to take on new statutory public health responsibilities, from April 2013. With leadership from Trafford Council within Children, Families and Wellbeing directorate we will develop new local approaches to improving public health delivery for example, developing a `settings` based health programme for localities and `place` such as town centres.

Our Health and Wellbeing Action plan Framework will support the implementation of this strategy and have been co-produced and developed in partnership. The Action Plan Framework will:

- Use of evidence-based and integrated care action plans to address the public/professional consultation priorities
- Acknowledging the fact that the health and care system will need to actively prepare for different future volumes and patterns of demand: So more investment to prevent illness, discourage unhealthy lifestyles and encourage benefits from contact with natural community/non-commissioned service resources thereby action plans must reduce the need for services in the first place and re-focus on prevention and early intervention to increase healthy life expectancy, reduce health inequalities and maximise self-care.
- Agreed responsibilities across the system on the mechanisms, measures and incentives to make this work sustainable
- Develop public reports on progress and results as a whole Health and Wellbeing partnership
- Highlight clear outcomes in line with NHS, Adult Social Care and Public Health Outcomes Frameworks that define what matters most to people using

summarised personal experience statements and partner semi structured interviews and themes.

Our overarching integrated health and wellbeing strategy aims are therefore:

- To integrate around, and deliver better outcomes for patients as customers, including experiences for individuals, families, carers and communities - aligning with the national outcomes frameworks and encompassing mental and physical health, social care and public health, as well as other public services, such as education, involving the community and voluntary sectors, as appropriate, across Trafford.
- As set out in this strategy, our ambitious plans are to focus on preventing and reducing devastating the effects that illness has on our community. Trafford's priorities are to improve the health outcomes for our residents, by supporting improvements in physical and mental health. Improvements in outcomes will narrow the gap in health and wellbeing between the most and least deprived neighbourhoods. Early intervention and prevention will be supported by the risk stratification which will highlight the clients which are most at risk, for these individuals to be carefully monitored at the earliest opportunity.
- To improve the care and support experience for all residents. Trafford wants to give local people choice and control to shape in the new integrated care model. The new care model will be seamless and less confusing for its user with improved communications. The model will *think family* and where appropriate have greater support and interventions from health and social care within the community. Clients will be encouraged to maintain their independence with support provided to all including family and carers.
- To ensure efficient use of resources across the health and social care economy, by identifying potential financial efficiencies for reinvestment and measures of success. The strategy will be delivered throughout partnership working with greater emphasis focused on the use of resources and improved value for money. To integrate resources around children and young people, adults and older people Trafford will use the Marmot *life course* approach which is recognised as the most effective way to address inequalities.

This strategy was presented to a variety of boards and partnerships in Trafford including the Partnership executive. Also, the Trafford Health and Wellbeing Strategy was selected to be presented at a regional conference organised by the North West Transition Alliance Team (NHS Northwest) in December 2012. The NW Transition Alliance supported The Department of Health on producing statutory guidance, which explains the duties and powers of Joint Strategic Needs Assessments (JSNAs) and Joint Health and Wellbeing Strategies (JHWSs). The Department of Health undertook a public consultation on a draft version of the guidance which had been developed with significant input from and engagement with stakeholders

across the health and social care system, this included Trafford. The final guidance is the result of this consultation and engagement.

The Trafford Joint health and wellbeing strategy was referenced for good practice in the North West Employers report: *Taking Stock: A review of the new Joint Health and Wellbeing Strategies in the Northwest*.

You can read a summary version of our Health and Wellbeing Strategy 2013 – 2016 and the find the complimentary action plans at: www.infotrafford.org.uk/hwbstrategy.

You can also tell us what you think. We have genuinely welcomed all your views at each development phase and appreciate your ideas. Contact us at: healthandwellbeing@trafford.gov.uk

DRAFT

Priority	Lead Officer	Big Idea	Actions	Outcomes	Milestone	Key Measures	Timescale	Governance/Assurance/ Partnership/ Monitoring Board.	Proposed Outcome Champions	
1. Reduce Childhood Obesity	Lisa Davies	We will maintain or increase the number of children who are a healthy weight through the provision of a range of healthy weight interventions and the promotion of physical activity and healthy eating.	Increase the number of primary schools participating in FFL in the four localities with particular focus on schools with high levels of obesity	Reduce levels of year 6 childhood obesity in Trafford and in areas where currently childhood obesity levels are high.	Apr-14	PHOF 2.2 Breastfeeding	Mar-16	Maternity and Child Health Advisory Forum Joint commissioning Management Board (Children and Young People) Children's Trust Board	Deborah Brownlee	
			Agree a collaborative programme of activity for childhood obesity including healthy eating and physical activity across all agencies in Trafford using the life course approach		Apr-14	PHOF 2.6 Excess weight in 4-5 and 10-11 year olds				
			Support new mothers to breastfeed by using universal services, peer support groups and targeted follow up		Apr-14					
			Work with planners, local food outlets and other agencies to ensure healthy food is available and promoted, and that allotments and green spaces are utilised and developed		Apr-14					
			The LARCO (Locality Approach to Reducing Childhood Obesity) project will fund local groups in three areas of Trafford to provide innovative activities for primary age pupils around physical activity and healthy eating		Apr-14					
			Work as a partnership to develop a single point of access (SPA) for emotional health services to provide a clear and easy to access system		Sep-14	PHOF 2.8 Emotional well-being of looked after children				Emotional Health and Wellbeing Advisory Forum
			Ensure voluntary and community sector providers are engaged with the SPA		Sep-14					
			Engage schools in developing the SPA as key supporters of children with emotional health issues		Sep-14	Improved emotional Health and wellbeing of children and young people				
			Develop clear communications and publicity to ensure that all relevant services, as well as the young people and families, understand how to access the SPA		Sep-14					
			Deliver targeted evidence based interventions for parents of 0-5 year olds		Sep-14					
Work with schools to coordinate mental health services and promote emotional health for children and young people	Sep-14									
A partnership task and finish group will work together to ensure that all services locally are evidence based and of a high quality	Sep-14									
PHOF 2.10 Self-harm	Mar-16	Children's Trust Board								
2. Improve the emotional Health and wellbeing of children and young people	Jill Colbert	Trafford will support children and families with emotional health issues to access the most appropriate services quickly and easily.	Work collaboratively with partners to ensure messages relating to drugs/alcohol are promoted across the borough at events such as the Warehouse project	Reduced alcohol and substance misuse and alcohol related harm	Apr-14	PHOF 2.18 Alcohol-related admissions to hospital PHOF 2.15 Successful completion of drug treatment. PHOF 2.16 People entering prison with substance dependence issues who are previously not known to community PHOF 4.6 Under 75 mortality rate from liver disease* (NHSOF 1.3)	Mar-16	Safer Trafford Partnership: Joint work with police, linking with the police crime commissioner and joint working on alcohol related harm	Gina Lawrence / Deborah Brownlee/ Mark Roberts	
			Implement the RAID model within Trafford to reduce the demand on A & E caused by frequent flyers							
			Ensure those with alcohol/drug misuse issues who are committing crime are subject to ATR or DRR to encourage them to address their addiction							
			Refresh alcohol strategy for Trafford and action plan							
			Deliver a programme of events in Trafford for alcohol Awareness week in November 2013 "Hair of the Dog"							
			Review and revise as necessary the care pathway for GPs to ensure early identification support people with alcohol problems - in line with national best							
			Commission a patient coordinated care hub in Trafford							
			For all provider organizations to develop single access point for all patients							
			Develop a hub and spoke model of information and advice services with partners, linked to locality working by March 2015.							
			Increase the number of people in receipt of a personal budget to further promote choice and control by 10% by March 2014							
3. Reduce alcohol and substance misuse and alcohol related harm	Mark Grimes	We will reduce the harm alcohol and substance misuse inflicts.	1. Proactive and coordinated care seamlessly around the patient	1. Proactive and coordinated care seamlessly around the patient 2. Delivery of the right care and the right time in the right place 3. Can equate an appropriate level of care to care site. Best possible patient experience Greater focus on local health issues i.e. appointments and transport in Parlington 4. Proactive Care Planning to maximise Self-Management Approaches	Mar-16	PHOF 4.3 Mortality rate from causes considered preventable** (NHSOF 1a)	Mar-16	Safer Trafford Partnership: Joint work with police, linking with the police crime commissioner and joint working on alcohol related harm	Gina Lawrence / Deborah Brownlee/ Mark Roberts	
			2. Delivery of the right care and the right time in the right place							
			3. Can equate an appropriate level of care to care site.							
			Best possible patient experience							
			Greater focus on local health issues i.e. appointments and transport in Parlington							
			4. Proactive Care Planning to maximise Self-Management Approaches							
			PHOF 1.11 Domestic abuse							
			PHOF 2.18 Alcohol-related admissions to hospital							
			PHOF 2.15 Successful completion of drug treatment.							
			PHOF 2.16 People entering prison with substance dependence issues who are previously not known to community							
PHOF 4.6 Under 75 mortality rate from liver disease* (NHSOF 1.3)										
4. Support People with Long term health & Disability Needs to live healthier lives	Julie Crossley	We will deliver a transformational universal model of integrated care and support with people who have a range of long term conditions and disabilities, based on coproduction.	1. Proactive and coordinated care seamlessly around the patient	1. Proactive and coordinated care seamlessly around the patient 2. Delivery of the right care and the right time in the right place 3. Can equate an appropriate level of care to care site. Best possible patient experience Greater focus on local health issues i.e. appointments and transport in Parlington 4. Proactive Care Planning to maximise Self-Management Approaches	Mar-16	PHOF 4.3 Mortality rate from causes considered preventable** (NHSOF 1a)	Mar-16	Safer Trafford Partnership: Joint work with police, linking with the police crime commissioner and joint working on alcohol related harm	Gina Lawrence / Deborah Brownlee/ Mark Roberts	
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			PHOF 2.16 People entering prison with substance dependence issues who are previously not known to community							
PHOF 4.6 Under 75 mortality rate from liver disease* (NHSOF 1.3)										

<p>Alignment across the Health and Care</p> <p>* Indicator shared with the NHS Outcomes Framework.</p> <p>** Complementary to indicators in the NHS Outcomes Framework</p> <p>† Indicator shared with the Adult Social Care Outcomes Framework</p> <p>‡ Complementary to indicators in the Adult Social Care Outcomes Framework. Indicators in <i>italics</i> are placeholders, pending development or identification</p>																			
<p>determinants of health e.g. housing, social exclusion and income inequality and we will develop plans to mitigate the potentially negative impact of benefit changes and other economic changes linked to the economic downturn.</p>																			

TRAFFORD COUNCIL

Report to: Health and Wellbeing Board
Date: 6th August 2013
Report for: Information
Report of: Deputy Corporate Director, Children, Families and Wellbeing

Report Title

Initial Stocktake of Progress against key Winterbourne View Concordat Commitment

Summary

The Winterbourne View Joint Improvement Programme has asked local areas to complete a stocktake of progress against the commitments made nationally that should lead to all individuals receiving personalised care and support in appropriate community settings no later than 1 June 2014.

The purpose of the stocktake is to enable local areas to assess their progress and for that to be shared nationally. The stocktake is also intended to enable local areas to identify what help and assistance they require from the Joint Improvement Programme and to help identify where resources can best be targeted.

This report updates on the progress Trafford has made to date.

Recommendation(s)

That the Health and Wellbeing Board note the Winterbourne View Stocktake.

Contact person for access to background papers and further information:

Name: Linda Harper
Extension: 1890

Winterbourne View Joint Improvement Programme

Initial Stocktake of Progress against key Winterbourne View Concordat Commitment

The Winterbourne View Joint Improvement Programme is asking local areas to complete a stocktake of progress against the commitments made nationally that should lead to all individuals receiving personalised care and support in appropriate community settings no later than 1 June 2014.

The purpose of the stocktake is to enable local areas to assess their progress and for that to be shared nationally. The stocktake is also intended to enable local areas to identify what help and assistance they require from the Joint Improvement Programme and to help identify where resources can best be targeted.

The sharing of good practice is also an expected outcome. Please mark on your return if you have good practice examples and attach further details.

This document follows the recent letter from Norman Lamb, Minister of State regarding the role of HWBB and the stocktake will provide a local assurance tool for your HWBB.

While this stocktake is specific to Winterbourne View, it will feed directly into the CCG Assurance requirements and the soon to be published joint Strategic Assessment Framework (SAF). Information compiled here will support that process.

This stocktake can only successfully be delivered through local partnerships. The programme is asking local authorities to lead this process given their leadership role through Health and Well Being Boards but responses need to be developed with local partners, including CCGs, and shared with Health and Wellbeing Boards.

The deadline for this completed stocktake is Friday 5 July. Any queries or final responses should be sent to Sarah.Brown@local.gov.uk

An easy read version is available on the LGA [website](#)

May 2013

Winterbourne View Local Stocktake June 2013

1. Models of partnership	Assessment of current position evidence of work and issues arising	Good practice example (please tick and attach)	Support required G=none A=maybe R=yes
<p>1.1 Are you establishing local arrangements for joint delivery of this programme between the Local Authority and the CCG(s).</p>	<p>There are locally established arrangements for the joint delivery of this programme. The joint delivery of the programme will be actioned through the robust governance arrangements we have in place around the learning disability market and underpinning areas of activity. These areas include a well-established Learning Disability Partnership Board which includes a range of stakeholders, such as service user representatives, family member representatives, representatives from the CCG and LA, representatives from further education, employment and provider services. This board reflects the voice of service experience in Trafford owned by a number of adults with learning disabilities and carers. The board holds to account the Learning Disability Service Improvement Partnership which consists of service providers and commissioners and the Joint Strategic Commissioning Group. The latter consists of service commissioners from the local authority, representing children, adults, public health and housing together with service commissioners from the CCG. There are senior finance managers and performance representatives also in attendance from both the LA and CCG. The group reports directly to the Health and Wellbeing Board which allocates its work programmes and monitors the outcomes delivered.</p> <p>The multi-tiered governance is underpinned by a strong philosophy of co-production and in formal terms by a Section 75 Partnership Agreement and Pooled Budget</p>	<p>Yes S75 Review & LD Financial Plan</p>	
<p>1.2 Are other key partners working with you to support this; if so, who. (Please comment on housing, specialist commissioning & providers).</p>	<p>Key partners are working with us to support the programme.</p> <p>A whole market review of services to support adults with a learning disability was conducted in 2011 which moved away from viewing services in silo's and looked at how a menu of options for people could be developed, moving away from traditional models of support to transformational solutions based on the fundamental principles of universal lifestyle. The review was delivered by a Programme Board which included a range of partners such as Education, Leisure, the PCT, Cheshire and Wirral Partnership, operational partners, service providers and commissioners. The review informed a transformational model of accommodation and support based on a collaborative partnership approach which has resulted in the development of an Extra Care Facility, mainstream accommodation and support via a personal budget. An accommodation and support provider forum was convened as one recommendation from the review which is instrumental in the development of services for people returning to their local community.</p> <p>The forum represents the private rented market, as well as care providers and housing trusts. The Local Authority invested in a Housing Broker to support the forum to deliver, who is based with a service user lead organisation in the centre of the borough. The forum is also attended by the Community Learning Disability Team and Commissioning as well as support providers</p>		

<p>1.2 Have you established a planning function that will support the development of the kind of services needed for those people that have been reviewed and for other people with complex needs.</p>	<p>There is a planning function that will support the planning function that will support developments. There is a robust planning function in place which is owned by the outlined governance in 1.1. The Council's Housing Strategy Team, Asset Management Team and Planning Team are all part of the overall strategy to facilitate the commissioning and delivery of transformational models of accommodation and support. The approach has an evidenced track record of delivery based on individual needs and aspirations such as Forrest Court, Transition Houses, Inclusion Housing and Extra Care.</p>		
<p>1.4 Is the Learning Disability Partnership Board (or alternate arrangement) monitoring and reporting on progress.</p>	<p>The Learning Disability Partnership Board are fully involved in monitoring the progress so far and have formally recorded that they are happy with progress made</p>		
<p>1.5 Is the Health and Wellbeing Board engaged with local arrangements for delivery and receiving reports on progress?</p>	<p>The Health and Wellbeing Board are engaged in local arrangements and have a programme of work of which transition and learning disabilities is a key workstream. The board will receive its first report in relation to the stocktake improvement plan on 6th August 2013</p>		
<p>1.6 Does the partnership have arrangements in place to resolve differences should they arise.</p>	<p>The partnership has arrangements in place to resolve differences, this is done through the Section 75 Partnership Agreement which has a conflict resolution clause which formally addresses any issues which might arise. This is further strengthened by a learning disability sub group consisting of Local Authority and CCG representatives who address and issues and feedback recommended resolutions to the Joint Strategic Commissioning Group</p>		

1.7 Are accountabilities to local, regional and national bodies clear and understood across the partnership – e.g. HWB Board, NHSE Local Area Teams / CCG fora, clinical partnerships & Safeguarding Boards

Accountabilities to local and regional bodies are in place and are clear and understood across the partnership

- There is clarity of health organisation roles, accountability and cross checking between reporting systems across the partnership at the local Trafford and GM city-wide NHS England level, and the relationship with the National Joint Improvement Programme
- There is specific evidence that such agreements include supporting individuals and teams to manage safety, incorporating actions within Person Centred Plans and Safeguarding seen as at the heart of local Winterbourne View Review response plans
- At least 90% of staff have received training and are up dated regularly (both preventative and responsive safeguarding) - And Commissioners have included explicit safeguarding outcomes in all contracts including use of CQUIN incentive payment schemes
- There is a very robust action plan in response to the events noted at Winterbourne View by Panorama with NHS Trafford CCG and Trafford Council's action plans externally assessed as of high quality
- Trafford CCG employs dedicated safeguarding nurses (adults and children's)
- Strong links have been established between the Trafford Adult Safeguarding Board and LD Partnership Board, with regular updates provided to the partnership board.
- The Trafford Health and Well Being Board has received an update on the local Winterbourne View Review Response Action Plans, and the respective responsibilities for all parties have been agreed with this body (including senior NHS England Local Area Team and Public Health representatives) overseeing actions over the coming year following presentations by the CCG's Director of Commissioning and Operations and Local Authority's Director of Public Health.
- The established Safeguarding Adults multi-agency policy and procedures are agreed across Trafford agencies – and the Board is in place with NHS (Trust and CCG), and LA representatives at a senior enough level to enable Board to implement safeguarding policies effectively, and a recently refreshed programme to Refocus Activity in an even more effective way
- There are agreed training programmes in place which addresses all aspects relating to safeguarding adults
- There is evidence of Safeguarding Assurance completed in all commissioned and commissioning organisations in Trafford
- The Learning Disability Partnership Boards is overseeing the implementation of Hate Crime guidance in partnership with the LSAB and Police Service and information about Safeguarding and how to refer is easily accessible - in both Easy Read and DVD formats
- The Patient Experience process regularly reviews all complaints and compliments, which is followed up via the PALS service if necessary, with regular updates to the LD Health Sub Group.
- All incidents and complaints relating to people with LD are reviewed and if necessary taken to Safeguarding Vulnerable Adults Group, and there are identified Named Leads for Safeguarding in Trusts.
- All staff engage in the Mental Capacity Act training which is available on a rolling programme within Trafford, and regular updates are shared in respect of the guidance
- Strong links have been established between the Safeguarding Board and LD Partnership Board, with regular updates provided to the partnership board.

<p>1.8 Do you have any current issues regarding Ordinary Residence and the potential financial risks associated with this</p>	<p>There are no current issues in relation to Ordinary Residence. Trafford are applying the protocols and principles of Ordinary Residence across out of area placements and also individuals who are becoming ordinarily resident in Trafford.</p> <p>Robust reablement processes are in place to ensure that the support for individuals is tailored to their specific support needs.</p>	
<p>Has consideration been given to key areas where you might be able to use further support to develop and deliver your plan.</p>	<p>Consideration has been given to key areas of support:</p> <ul style="list-style-type: none"> • Further support could be given in relation to a Training programmes and a collaborative multi-localities and providers shared action plans • Strengthening of Positive Behaviour Support programmes and Joint Training with GM neighbouring authorities 	<p>GM Joint Training / Programme</p>

2. Understanding the money

2.1 Are the costs of current services understood across the partnership?

The costs of current services are clearly understood across the partnership. Financial reports are shared at each forum and are considered in some detail at the LD Sub Group. There are finance representatives from both the local authority and CCG at all forums. The report is produced on a quarterly basis and issues are allocated specifically and in partnership. There are clear costs allocated to the wide range of commissioned services

2.2 Is there clarity about source(s) of funds to meet current costs, including funding from specialist commissioning bodies, continuing Health Care and NHS and Social Care

There is clarity about funding sources. The funds for patients who require low/medium/high secure services is held by the North West specialist commissioning team, hosted by the Cheshire, Wirral and Warrington Area Team.
Action plan agreed with Greater Manchester Directors of Finance and Commissioners / East Lancashire CCG as lead commissioner regarding resolving the confusion re Calderstones ESS and Special Projects activity (together with disincentive re step-down from Specialist Commissioning) as part of shared Winterbourne View Review Responses

A joint fair, multilateral collaborative has been agreed by Greater Manchester CCGs via East Lancashire, Staffordshire and Lancashire Commissioning Support Unit, so all GM Directors of Finance are committed to signing off the Contract with an underpinning Memorandum of Understanding.

Commissioners and Providers have now agreed to work together to deliver an action plan that reviews the existing risk share model to better match 2013/14 CCG activity and thereby review the attributed costs of Special Projects activity for each commissioner in line with the locality Winterbourne View Review plans in the current financial year. By the end August 2013 a Detailed Report will be produced in relation to the way forward from 2013 to 2015 which will be provided by the Lead Commissioner to all Associate CCGs Lead Commissioners and Directors of Finance

2.3 Do you currently use S75 arrangements that are sufficient & robust?

Yes we use S75 arrangements – Trafford have robust section 75 arrangements in place – these are working well and have been since their establishment in 2003

2.4 Is there a pooled budget and / or clear arrangements to share financial risk?

There has been a Section 75 Pooled Fund agreement in place between the CCG and the Council since 2003. Within the agreement there are clear arrangements to share financial risk.

<p>2.5 Have you agreed individual contributions to any pool?</p>	<p>Each year the contributions from both parties are agreed in line with the arrangements set out in the agreement. Throughout the year individual contributions relating to Continuing Health Care is agreed on a case by case basis.</p> <p>There is a Learning Disability Financial Strategy in place regarding next 4 years which takes full account of demographic pressures/changes and the shared challenges in relation to the current and future financial context</p>	
<p>2.6 Does it include potential costs of young people in transition and of children's services?</p>	<p>Each year the Council make an assessment of the potential costs of young people transitioning into the adult service. This is based on joint work between children's, adults and CCG commissioners, social workers and finance staff. An agreed amount of increased funding is then added to the Pool to fund these service users.</p> <p>There is a transition Board and a separate planning meeting from which information is fed back to finance, this ensures that any projections can be updated – Finance have a robust transition planning database</p>	
<p>Page 90 7 Between the partners is there an emerging financial strategy in the medium term that is built on current cost, future investment and potential for savings.</p>	<p>The Council projects costs, demand, investment and savings as part of its Medium Term Financial Plan, in conjunction the CCG projects the same through its own financial strategies. The two are brought together in a joint working group (LD Sub Group) that agrees a joint strategy for the Pool. Commissioners and procurement officers play a key role in this process.</p> <p>The LD Financial Plan has been developed to assist in planning over the next 4 years – highlighting areas of demand, market transformational intentions linked to new models of accommodation and support within the current context of the financial challenge</p>	

3. Case management for individuals

3.1 Do you have a joint, integrated community team?

There is an integrated community team in Trafford, which was commissioned by CCG and supported by the Local Authority:

Job Title	Number of positions
Assistant Practitioner (Therapies)	1
Autism support coordinator	1
Business Support Officer	1
Community Learning Disability Nurse	7
Community Support Worker	1
Health Assistant	1
Information Consultation Worker	1
Joint Team Manager CLDT	1
LD Transition Nurse	1
Learning Disability Psychologist	1
Occupational Therapist	1
Occupational Therapy Lead Practitioner	1
Occupational Therapy Student	1
Physiotherapist	1
Psychiatrist for Learning Disabilities	1
Reviewing Officer (Learning Disabilities)	1
Senior Nurse - NHS	1
Senior Practitioner- Social Work	1
Social Care Assessor	1
Social Worker	4
Speech and Language Therapist	2
Support Broker	2
Trainee Clinical Psychologist - CLDT	1
Transition Coordinator	1

<p>3.2 Is there clarity about the role and function of the local community team?</p>	<p>There is an integrated team in Trafford, this has been positively referenced in the National Community Learning Disability Service Specification guidance – based on the existing Trafford National NHS Standard Contract service specification in place for 3+ years following a formal open tender and procurement programme</p>		
<p>3.3 Does it have capacity to deliver the review and re-provision programme.</p>	<p>There is capacity to deliver and review the re-provision programme – linked to this, and in order to further develop the flexible approaches Trafford have in relation to brokerage and reablement for people with learning disabilities, a review of the current service will take place, highlighting areas of good practice and areas for further development</p>		
<p>3.4 Is there clarity about overall professional leadership of the review programme?</p>	<p>There is clear senior consultant-level clinical and system leadership in place across CCG and Council</p>		
<p>3.5 Are the interests of people who are being reviewed, and of family carers, supported by named workers and / or advocates?</p>	<p>The interests of people who are being reviewed and family members are being supported by a named worker, a practitioner or clinician from Trafford’s Community Learning Disability Team, and also have access to advocacy.</p> <p>An independent advocacy service is commissioned by Trafford Council to support individuals. The service is provided through Breakthrough UK.</p> <p>The recent Information and Advice review looked at the demand for Advocacy services – it has been agreed that the commissioned service is in demand and is effective for those who use it – however there will be further work to ensure that resources are focussed where they are most needed</p> <p>Trafford also has a successful Centre for Independent Living which is a not for profit organisation that assists people with all types of disabilities</p> <p>There is good access to skilled advocacy</p>		

4. Current Review Programme

4.1 Is there agreement about the numbers of people who will be affected by the programme and are arrangements being put in place to support them and their families through the process.

There is an agreement about the numbers of people who will be affected by the programme and arrangements are being put in place to support them and their families.
 The recent Information and Advice review looked at the demand for Advocacy services – it has been agreed that the commissioned service is in demand and is effective for those who use it – however there will be further work to ensure that resources are focussed where they are most needed – this will capture information about the support for individuals and their families who are currently placed out-of-area
 There is good access to skilled advocacy

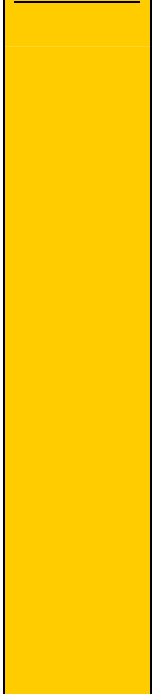
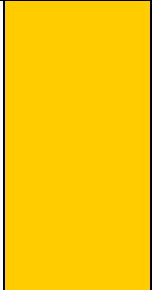
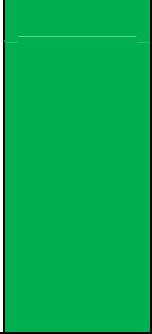
4.2 Are arrangements for review of people funded through specialist commissioning clear?

- There is some concern relating to the small numbers of care managers in North West Specialist Commissioning Teams (NWSCT) in completing regular independent person-centred reviews rather than being led by the provider
- Low/Medium Secure Patients are reviewed on a monthly basis by a case manager. Each patient is reviewed with regards to their treatment, clarity of where they are on the care pathway, identification of any issues regarding safeguarding, progress from secure services.
- Alongside this review the team also undertake unannounced half day reviews. This involves an in depth review of an individual patient.

Are the necessary joint arrangements (including people with learning disability, carers, advocacy organisations, Local Healthwatch) agreed and in place.

- We have an established network of advocacy and support brokerage which links with the Learning Disability Partnership Board and Trafford Carers Centre
- We have developed a formal engagement mechanisms linked to the role and function of Healthwatch which has been commissioned by the Local Authority. There is an agreed service specification which will measure the impact of advocacy support in Trafford
- An independent advocacy service is commissioned by Trafford Council to support individuals. The service is provided through Breakthrough UK.
- The recent Information and Advice review looked at the demand for Advocacy services – it has been agreed that the commissioned service is in demand and is effective for those who use it – however there will be further work to ensure that resources are focussed where they are most needed
- There is good access to skilled advocacy

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<p>4.4 Is there confidence that comprehensive local registers of people with behaviour that challenges have been developed and are being used?</p>	<p>Trafford are confident that comprehensive local registers of people with behaviour that challenges have been developed and are being used CQUIN (Commissioning for Quality and Innovation) and High Cost Out of Area Programmes supported activity over several years</p> <ul style="list-style-type: none"> • We have a comprehensive register of all people in Winterbourne View and out of area/high cost care packages and this was externally validated in SAF as best systems in GM – But still believe the complete all age record incomplete • We have put in contractual levers to encourage this and so expect this to improve 	
<p>4.5 Is there clarity about ownership, maintenance and monitoring of local registers following transition to CCG, including identifying who should be the first point of contact for each individual</p>	<p>This is very clear - agreed work to be undertaken jointly by Community Learning Disability Team with oversight of CCG operational commissioners providing Clinical Director level oversight – this is regarded as the most robust system in North West</p>	
<p>Is advocacy routinely available to people (and family) to support assessment, care planning and review processes</p>	<ul style="list-style-type: none"> • Advocacy is routinely available to people to support assessment, care and planning and review, this is provided through Trafford’s Commissioned advocacy service • The recent Information and Advice review looked at the demand for Advocacy services – it has been agreed that the commissioned service is in demand and is effective for those who use it – however there will be further work to ensure that resources are focussed where they are most needed – this will link to support assessments, care planning and reviews of people who require support from Advocacy • There is good access to skilled advocacy 	

<p>4.7 How do you know about the quality of the reviews and how good practice in this area is being developed?</p>	<p>Joint routine participation by CCG commissioners in Care Programme Approach (CPA) and other reviews CCG Commissioners also provide expert leadership to regional and national programmes – so they are able to ensure Trafford’s practice is fully up-to-date Every person in an out of area service has (at least) an annual person centred care review that allows them and those who best know them to decide on their future – There is more evidence of individualised service planning, commissioning and delivery More services are available in community rather than institutional settings - the local commissioning workforce development plans contain explicit reference to workforce training and development linked to the needs of those who are described as having challenging behaviour and/or complex support needs Flexible and innovative commissioning models are being developed across health and social care, such as the Shawe Road development which has been commissioned to provide respite services to people with a learning disability. The service specifies three clear care pathways: Challenging Behaviour Complex Health Emergency and Crisis Placements The Shawe Road site has been redeveloped to ensure that it is fit for purpose and can meet the needs of those accessing respite, it is plays a fundamental role for people who are in crisis and need support at very short notice. The Community Learning Disability Team have strong links with the service provider at Shawe Road, having regular meetings in relation to service provision. The Community Learning Disability Team have office space at the development, this enables them to work closer with individuals and share beset practice and advice in relation to approaches like Positive Behavioural Support etc.</p>	<p>IMHAD and Joint £ Resource Panels</p>	
<p>4.8 Do completed reviews give a good understanding of behaviour support being offered in individual situations?</p>	<p>Reviews in place in line with national guidance minimum standards but Trafford expect the development over the next year of more detailed person-centred planning approaches adopted with real Care Programme Approach (CPA) system principles Mapping has been undertaken to identify gaps in current service provision by commissioners</p>		
<p>4.9 Have all the required reviews been completed. Are you satisfied that there are clear plans for any outstanding reviews to be completed?</p>	<p>All reviews completed so no further plans required. Oversight from commissioners (such as noted in 4.7) is required to continue to ensure positive outcomes for all and that to ensure that best practice fully transfers to children’s services Mapping has been undertaken to identify gaps in current service provision by commissioners</p>		

<p>5. Safeguarding</p>			
<p>5.1 Where people are placed out of your area, are you engaged with local safeguarding arrangements – e.g. in line with the ADASS protocol.</p>	<p>Trafford Council have strong arrangements in place with other Local Authorities Safeguarding frameworks - these are in line with ADASS protocols.</p> <p>When a safeguarding alert is raised the host authority and Trafford as the placing authority are both informed.</p> <p>Community Learning Disability Team responds by contacting the host authority to ascertain whether they intend to pursue under local Safeguarding Procedures. Representatives from Trafford’s Community Learning Disability Team attend Strategy Meetings/Case Conferences etc and will also inform Trafford Commissioning if required. Trafford’s Commissioning representatives are able to respond in partnership with the other local authority in order to undertake visits and put improvement plans in place etc.</p> <p>Following a Safeguarding Investigation the clients review may be brought forward or a worker allocated. Recommendations may also be followed up by Trafford’s Commissioners</p>		
<p>How are you working with care providers (including housing) to ensure sharing of information & develop risk assessments?</p>	<p>We are working with care providers to ensure that they share information and develop risk assessments Safeguarding training available through Trafford Council for external care providers, this ranges from basic awareness training to training for managers, to root cause analysis and investigation training.</p> <p>Trafford’s Community Learning Disability Team have worked with a number of providers in providing advice and support to develop robust protection Plans and Risks Assessments.</p> <p>Trafford has a well-established Learning Disability Service Improvement Partnership for LD Providers – this meets ¼ and brings together all providers currently providing a service in Trafford – Safeguarding is a standard agenda item and key speakers are invited as and when required</p> <p>Trafford has a robust approach to market management and has a dedicated team who monitors service quality across commissioned services. In relation to Learning Disability Services Trafford monitor over 40 establishments to ensure that dignity and respect at the heart of the provision, that people are enabled to live “ordinary lives” and are empowered to have as much choice and control as possible. Market monitoring is based on the CQC Compliance Framework. Monitoring visits are conducted in relation to the performance of a service, it is also responsive to specific concerns in relation to provision, this can be professional concerns or concerns raised by a family member, whistleblowing, safeguarding and complaints. Poor performing services are supported through a robust, evidence based improvement process.</p>		

<p>5.3 Have you been fully briefed on whether inspection of units in your locality have taken place, and if so are issues that may have been identified being worked on.</p>	<p>Trafford have been fully briefed about the inspection of units, no issues have been identified</p>		
<p>5.4 Are you satisfied that your Children and Adults Safeguarding Boards are in touch with your Winterbourne View review and development programme?</p>	<p>Safeguarding Boards have been briefed. A Winterbourne Presentation was given to the Safeguarding Board - delivered by CCG. This presentation focussed on learning outcomes of Winterbourne, the Board discussed how services can be developed in relation to these outcomes.</p> <p>The Board has regular briefings about the Winterbourne View programme to move individuals back to the community</p>		
<p>5.5 Have they agreed a clear role to ensure that all current placements take account of existing concerns/alerts, the requirements of Deprivation of Liberty and the monitoring of restraint?</p>	<p>The Safeguarding Board has a clear role in monitoring the use of restraint, monitoring Deprivation of Liberty and has clear mechanisms in place to monitor concerns and alerts – the Safeguarding Team compiles a ¼ report to the Board and also an annual report which is published widely which details information in relation to Deprivation of Liberty and restraint</p>		
<p>5.6 Are there agreed multi-agency programmes that support staff in all settings to share information and good practice regarding people with learning disability and behaviour that challenges who are currently placed in hospital settings.</p>	<p>There are agreed multi-agency programmes in place that support staff to share information and good practice in relation to people with behaviour that challenges, this is covered by the work in relation to Positive Behavioural Support (PBS). Commissioning have adapted their monitoring tool to cover Positive Behavioural Support approaches and records where physical intervention is required, how often and by whom, this information is fed back to the Community Learning Disability Team for their input if required</p>		

<p>5.7 Is your Community Safety Partnership considering any of the issues that might impact on people with learning disability living in less restrictive environments?</p>	<p>The Community Safety Partnership is considering issues which impact on people with Learning Disabilities living in less restrictive environments through the Adult Safeguarding Board and also through joint working with Greater Manchester Police regarding support for vulnerable adults</p>		
<p>5.8 Has your Safeguarding Board got working links between CQC, contracts management, safeguarding staff and care/case managers to maintain alertness to concerns?</p>	<p>Trafford's Safeguarding Board is fully represented by CQC, Procurement, Safeguarding Team and practioners and care managers to ensure that all concerns are highlighted through the Board.</p> <p>The board has been established for a number of years and is fundamental to safeguarding in Trafford</p> <p>A safeguarding Serious Case Review process has been refined in recent months</p>		
<p>6. Commissioning arrangements</p>			
<p>Page 98 Are you completing an initial assessment of commissioning requirements to support peoples' move from assessment and treatment/in-patient settings.</p>	<p>Trafford are completing initial assessments of commissioning requirements</p> <p>An initial assessment of commissioning requirements to support the move back to community services is being completed by Commissioners from CCG and Local Authority, supported by the Community Learning Disability Team.</p> <p>A number of existing forums will support this work, including the Learning Disability Service Improvement Partnership, High Cost Placements Group, Support and Accommodation Forum and the Learning Disability Subgroup and Joint Strategic Commissioning Group,</p> <p>The Learning Disability Financial Plan will capture information on demand and will therefore ensure that planning for these individuals is taken into account of the short, medium and long term</p> <p>When commissioning services for these individuals particular attention will be paid to specific requirements in relation to safeguarding in the community</p> <p>Mapping has been undertaken to identify gaps in current service provision by commissioners</p>		
<p>6.2 Are these being jointly reviewed, developed and delivered.</p>	<p>Plans are being jointly developed and reviewed and are on track to be delivered.</p> <p>The Community Learning Disability Team are leading on this work and have a detailed action plan in place which tracks progress and plans for each individual</p> <p>Community Learning Disability Team are working with Commissioning to ensure that plans are in place to support the return of individuals – this also links to the work of the Housing Broker</p>		

<p>6.3 Is there a shared understanding of how many people are placed out of area and of the proportion of this to total numbers of people fully funded by NHS CHC and those jointly supported by health and care services?</p>	<p>There is clear understanding of the number of people placed out of area, and where they are funded from. The register format is also being reviewed</p>		
<p>6.4 Do commissioning intentions reflect both the need deliver a re-provision programme for existing people and the need to substantially reduce future hospital placements for new people.</p>	<p>Trafford Council have developed Shawe Road Respite Service for managing planned/crisis respite as a practical alternative.</p> <p>There is also structured provider-review/retender programme in place – supported by a Learning Disability Framework (consisting of a number of providers who have undergone a rigorous quality assurance exercise)</p>	<p>LD Financial Plan</p>	
<p>6.5 Have joint reviewing and (de)commissioning arrangements been agreed with specialist commissioning teams.</p>	<p>Meetings are planned with Local Authority Teams and agreed participation in Cheshire Wirral Partnership (CWP) Learning Disability Inpatient Review programme</p>		
<p>6.6 Have the potential costs and source(s) of funds of future commissioning arrangements been assessed.</p>	<p>There is a positive commitment by both Trafford Council and CCG to specialist skilled commissioners including access to senior expert local support</p>		
<p>6.7 Are local arrangements for the commissioning of advocacy support sufficient, if not, are changes being developed.</p>	<p>The recent Information and Advice review looked at the demand for Advocacy services – it has been agreed that the commissioned service is in demand and is effective for those who use it – however there will be further work to ensure that resources are focussed where they are most needed – this will link to the need for advocacy for people placed out of area</p>		

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<p>6.8 Is your local delivery plan in the process of being developed, resourced and agreed?</p>	<ul style="list-style-type: none"> • There are lead collaborative commissioning arrangements across GM Cluster, CCGs and other stakeholders including service users, carers and providers • There is an extensive history of effective externally validated Service Improvement Programmes – BME, Carers Support, LD , Dementia, MH, etc • There is an extensive history of effective joint competitive procurement programme market-testing MH, LD and DATT services • There is a robust governance approach designed and implemented for Trust service contract management with full Executive and local clinician/management input • There are mechanisms in place to review and manage individual mental health/disability cases resulting in effective benchmarked safeguarding and Value for Money • There is effective carer health assessment and support programmes, increased personalised breaks • There is a dementia demonstration site programme developing practical means to increase primary care support and diagnosis, recording and support • Design and establishment of Trafford Extended Service for people with complex needs (including autism, ADHD and Personality Disorder) • Locality focussed mental health and wellbeing support programmes (e.g. Sale West, Partington and 42nd Street) 	
<p>Are you confident that the 1 June 2014 target will be achieved (the commitment is for all people currently in in-patient settings to be placed nearer home and in a less restrictive environment).</p>	<p>All plans in place are detailed and are running to time</p> <p>S75 Review & LD Financial Plan as part of wider long term Health and Wellbeing Strategy plans and are robust</p>	
<p>6.10 If no, what are the obstacles, to delivery (e.g. organisational, financial, and legal)?</p>	<p>S75 Review & LD Financial Plan as part of wider long term Health and Wellbeing Strategy plans are robust</p>	

<p>7. Developing local teams and services</p>			
<p>7.1 Are you completing an initial assessment of commissioning requirements to support peoples' move from assessment and treatment/in-patient settings.</p>	<p>Plans are being jointly developed and reviewed and are on track to be delivered.</p> <p>The Community Learning Disability Team are leading on this work and have a detailed action plan in place which tracks progress and plans for each individual, these plans have been shared with Commissioners from CCG and Local Authority</p> <p>Community Learning Disability Team are working with Commissioning to ensure that plans are in place to support the return of individuals – this also links to the work of the Housing Broker and a number of existing forums, the LD Framework will ensure that any commissioned services will be of a high quality and will be able to meet the support requirements of individuals, particular attention will be paid to any service specifics in relation to safeguarding.</p> <p>Individuals from in-patient settings are captured in the LD Financial Programme in relation to planning over the next year</p>		
<p>Do you have ways of knowing about the quality and effectiveness of advocacy arrangements?</p>	<p>Trafford monitor the Advocacy contract in place in relation to quality of service and number of people accessing the service – the service is working well and reports positive outcomes are achieved – it has been recorded that there is good access to skilled advocacy</p> <p>The recent Information and Advice review looked at the demand for Advocacy services – it has been agreed that the commissioned service is in demand and is effective for those who use it – however there will be further work to ensure that resources are focussed where they are most needed</p>		
<p>7.3 Do you have plans to ensure that there is capacity to ensure that Best Interests assessors are involved in care planning?</p>	<p>There are plans being developed to ensure that there is capacity in relation to Best Interest assessors. Adult Safeguarding plans have put sufficient capacity in place, however this needs reviewing in relation to the number of individuals trained in Best Interest Assessment</p> <p>Trafford Council has provided a programme of Best Interest and Mental Capacity Act Training to all external and internal providers</p>		

8. Prevention and crisis response capacity - Local/shared capacity to manage emergencies			
8.1 Do commissioning intentions include an assessment of capacity that will be required to deliver crisis response services locally?	<p>There is a need for further discussion regarding ensuring effective support to a limited numbers of people requiring 24-hour Wrap-Around care packages and joint working with Adult Mental Health Services</p> <p>Shawe Road has been developed in relation to crisis and offers places for individuals in emergency, there are 3 clear care pathways, one of which is emergency and crisis support.</p>		Green
8.2 Do you have / are you working on developing emergency responses that would avoid hospital admission (including under section of MHA.)	<p>Plans are being developed which would respond to emergency situations – including situations when someone is under section of the Mental Health Act.</p> <p>Shawe Road has been developed in relation to crisis, there is a care pathway specifically for emergency and crisis support and the service can respond to this demand at short notice</p>		Green
8.3 Do commissioning intentions include a workforce and skills assessment development?	<p>Trafford Council has a comprehensive and established learning and development programme in place, however in light of the findings and subsequent recommendations of Winterbourne there is a planned intention to review the level of support which will underpin the subsequent service improvement programme</p>		Yellow
9. Understanding the population who need/receive services			
9.1 Do your local planning functions and market assessments support the development of support for all people with complex needs, including people with behaviour that challenges?	<p>Joint work with Operations and Commissioning has been undertaken to identify where individuals have challenging behaviour, work is being developed in relation to Positive Behavioural Support and how Trafford can have a robust mechanism in place for monitoring the quality of this, this also covers providers with PI plans in place and how Community Learning Disability Team are involved in reviewing those plans to ensure that they are legal, proportionate and the least restrictive.</p> <p>Ongoing market management monitoring is carried out by Trafford Council in relation to standards of service quality to ensure that poor practice is challenge and service improvements are realised</p>		Green

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<p>9.2 From the current people who need to be reviewed, are you taking account of ethnicity, age profile and gender issues in planning and understanding future care services.</p>	<p>Further work is needed regarding specific needs of BME communities and people with mild LD/autism and there are plans to develop this</p>		
<p>10. Children and adults – transition planning</p>			
<p>10.1 Do commissioning arrangements take account of the needs of children and young people in transition as well as of adults.</p>	<p>Commissioning arrangements take account of the needs of people in Transition. Transition was a fundamental element of the 2011 Learning Disability Service Review – as a recommendation from the review the transition programme board was established. Trafford’s Transition Programme Board brings together Adult and Children’s operational and commissioning representatives to discuss the strategic direction for transition planning. A Transition Planning Group has also been established to discuss cases in more details and gives opportunity to put plans in place well in advance of transition Mechanisms are in place to ensure that finance are aware of transition cases and project budgets accordingly</p>		
<p>10.2 Have you developed ways of understanding future demand in terms of numbers of people and likely services?</p>	<p>Mechanisms are in place with Children’s and Adults, supported by the Transition Co-ordinator to ensure that future demand is understood – this is shared with Finance in order for them to project budgets accordingly</p> <p>Good links have been developed with Carers Centre Outreach programmes to identify older carers with health and other concerns that may threaten home support options – this information has been used by the Community Learning Disability Team to produce a robust accommodation database which prioritises the need for accommodation – this is used as part of the strategy for accommodation in Trafford and links to the work of the Housing Broker</p>		

11. Current and future market requirements and capacity			
11.1 Is an assessment of local market capacity in progress?	<p>An assessment of local market capacity is in progress. Trafford's Market Position Statement captures Trafford's current capacity, including what is currently being delivered, what demand exists and gap analysis.</p> <p>Market intelligence is available from the Local Authority Market Management team in relation to current service provision</p> <p>The LD Financial Plan has been developed to capture information in relation to future demand of new and existing individuals</p> <p>The LD Framework will also assist in identifying gaps in the market</p>		
11.2 Does this include an updated gap analysis?	<p>The Market Position Statement will include a gap analysis</p> <p>The LD Financial Plan has been developed to capture information in relation to future demand of new and existing individuals</p> <p>The LD Framework will also assist in identifying gaps in the market</p>		
11.3 Are there local examples of innovative practice that can be shared more widely, e.g. the development of local fora to share/learn and develop best practice.	<p>Trafford has an excellent track record in relation to the commissioning of innovative service options linked to personal budget agenda. In addition to this there is a robust action plan in place which delivers in relation to operational priorities. This is evidenced in the learning disability financial plan which is a 4 year strategy outlining projected demand against current budgets and details a range of strategic intentions in relation to the management of demand and spends. This approach involves Local Authority and CCG commissioners and finance reps.</p>		

Please send questions, queries or completed stocktake to Sarah.brown@local.gov.uk by 5th July 2013

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